

## HEAD O

### MINISTRY OF HEALTH

#### OVERVIEW

##### Mission Statement

MOH's mission is to be an innovative and people-centred organisation. MOH aims to promote good health and reduce illness, ensure that Singaporeans have access to good and affordable healthcare that is appropriate to needs, and pursue medical excellence.

#### FY2008 EXPENDITURE ESTIMATES

##### Expenditure Estimates by Object Class

| Code        | Object Class                            | Actual<br>FY2006       | Estimated<br>FY2007    | Revised<br>FY2007      | Estimated<br>FY2008    | Change over FY2007   |               |
|-------------|-----------------------------------------|------------------------|------------------------|------------------------|------------------------|----------------------|---------------|
|             | <b>TOTAL EXPENDITURE</b>                | <b>\$1,935,572,514</b> | <b>\$2,280,452,610</b> | <b>\$2,211,826,000</b> | <b>\$2,632,594,700</b> | <b>\$420,768,700</b> | <b>19.0%</b>  |
|             | Main Estimates                          |                        |                        |                        |                        |                      |               |
|             | <b>OPERATING EXPENDITURE</b>            | <b>\$1,839,503,624</b> | <b>\$2,058,203,710</b> | <b>\$2,058,203,700</b> | <b>\$2,415,776,200</b> | <b>\$357,572,500</b> | <b>17.4%</b>  |
|             | <i>RUNNING COSTS</i>                    | <i>\$200,735,872</i>   | <i>\$440,539,040</i>   | <i>\$269,189,200</i>   | <i>\$606,184,100</i>   | <i>\$336,994,900</i> | <i>125.2%</i> |
| <b>1000</b> | <b>Expenditure on Manpower</b>          | <b>\$37,190,867</b>    | <b>\$37,774,500</b>    | <b>\$48,082,800</b>    | <b>\$56,306,500</b>    | <b>\$8,223,700</b>   | <b>17.1%</b>  |
| 1200        | Political Appointments                  | 1,482,477              | 1,458,000              | 1,673,500              | 1,673,300              | -200                 | 0.0           |
| 1500        | Permanent Staff                         | 35,692,395             | 36,292,400             | 46,389,900             | 54,611,800             | 8,221,900            | 17.7          |
| 1600        | Temporary, Daily-Rated & Other Manpower | 15,994                 | 24,100                 | 19,400                 | 21,400                 | 2,000                | 10.3          |
| <b>2000</b> | <b>Other Operating Expenditure</b>      | <b>\$51,748,480</b>    | <b>\$288,592,840</b>   | <b>\$88,517,400</b>    | <b>\$417,288,600</b>   | <b>\$328,771,200</b> | <b>371.4%</b> |
| 2100        | Supplies & Services                     | 43,935,914             | 278,429,030            | 75,455,000             | 404,226,300            | 328,771,300          | 435.7         |
| 2300        | Manpower Development                    | 3,910,748              | 5,936,530              | 5,369,200              | 5,369,200              | 0                    | 0.0           |
| 2400        | Public Relations & Exercises            | 2,617,136              | 3,633,590              | 6,532,900              | 6,532,900              | 0                    | 0.0           |
| 2700        | Equipment                               | 668,080                | 576,090                | 976,500                | 976,400                | -100                 | 0.0           |
| 2800        | Financial Claims & Legal Expenses       | 616,602                | 17,600                 | 183,800                | 183,800                | 0                    | 0.0           |
| <b>3000</b> | <b>Operating Grant</b>                  | <b>\$111,796,524</b>   | <b>\$114,171,700</b>   | <b>\$132,589,000</b>   | <b>\$132,589,000</b>   | <b>\$0</b>           | <b>0.0%</b>   |
| 3100        | Operating Grant to Statutory Boards     | 111,796,524            | 114,171,700            | 132,589,000            | 132,589,000            | 0                    | 0.0           |

**Expenditure Estimates by Object Class - continued**

| Code                  | Object Class                          | Actual<br>FY2006       | Estimated<br>FY2007    | Revised<br>FY2007      | Estimated<br>FY2008    | Change over FY2007  |              |
|-----------------------|---------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|--------------|
|                       | <i>TRANSFERS</i>                      | <i>\$1,638,767,753</i> | <i>\$1,617,664,670</i> | <i>\$1,789,014,500</i> | <i>\$1,809,592,100</i> | <i>\$20,577,600</i> | <i>1.2%</i>  |
| 3500                  | Social Transfers                      | 28,469,311             | 37,072,240             | 34,222,200             | 34,123,100             | -99,100             | -0.3         |
| 3600                  | Subventions                           | 1,610,298,441          | 1,580,592,430          | 1,754,792,300          | 1,775,469,000          | 20,676,700          | 1.2          |
| Development Estimates |                                       |                        |                        |                        |                        |                     |              |
|                       | <b>DEVELOPMENT EXPENDITURE</b>        | <b>\$96,068,890</b>    | <b>\$222,248,900</b>   | <b>\$153,622,300</b>   | <b>\$216,818,500</b>   | <b>\$63,196,200</b> | <b>41.1%</b> |
| 5100                  | Direct Development                    | 51,138,693             | 167,480,200            | 97,449,000             | 162,571,800            | 65,122,800          | 66.8         |
| 5200                  | Capital Grant                         | 41,969,515             | 42,755,000             | 37,577,100             | 47,805,300             | 10,228,200          | 27.2         |
| 5300                  | Capital Injections                    | 2,960,682              | 12,013,700             | 18,596,200             | 6,441,400              | -12,154,800         | -65.4        |
|                       | <b>OTHER DEVELOPMENT FUND OUTLAYS</b> | <b>\$0</b>             | <b>\$7,053,000</b>     | <b>\$0</b>             | <b>\$0</b>             | <b>\$0</b>          | <b>0.0%</b>  |
| 5600                  | Loans                                 | 0                      | 7,053,000              | 0                      | 0                      | 0                   | 0.0          |
| 9100                  | Loan Repayments                       | 2,512,690              | 2,512,700              | 2,512,700              | 2,512,700              | 0                   | 0.0          |
|                       | Net Lending                           | -2,512,690             | 4,540,300              | -2,512,700             | -2,512,700             | 0                   | 0.0          |

## Establishment List

| Category/Personnel                 | Actual<br>FY2006 | Estimated<br>FY2007 | Revised<br>FY2007 | Estimated<br>FY2008 |
|------------------------------------|------------------|---------------------|-------------------|---------------------|
| <b>POLITICAL APPOINTMENTS</b>      | <b>2</b>         | <b>3</b>            | <b>3</b>          | <b>3</b>            |
| Minister                           | 1                | 1                   | 1                 | 1                   |
| Minister of State                  | 1                | 1                   | 1                 | 1                   |
| Parliamentary Secretary            | 0                | 1                   | 1                 | 1                   |
| <b>PERMANENT STAFF</b>             | <b>369</b>       | <b>405</b>          | <b>435</b>        | <b>444</b>          |
| Accounting Profession (2008)       | 0                | 0                   | 0                 | 5                   |
| Administrative                     | 11               | 11                  | 12                | 12                  |
| Corporate Support                  | 63               | 67                  | 62                | 62                  |
| Dental (Officers)                  | 1                | 1                   | 1                 | 1                   |
| Driving                            | 1                | 1                   | 1                 | 1                   |
| Economist Service                  | 1                | 2                   | 2                 | 2                   |
| Environmental Health               | 12               | 13                  | 12                | 12                  |
| Healthcare Support                 | 5                | 5                   | 4                 | 4                   |
| Information Service (2008)         | 0                | 0                   | 0                 | 2                   |
| Laboratory (Health)                | 2                | 2                   | 2                 | 2                   |
| Management Executive Scheme (2008) | 0                | 0                   | 0                 | 231                 |
| Management Support Scheme (2008)   | 0                | 0                   | 0                 | 20                  |
| Medical Scheme 2002                | 57               | 64                  | 60                | 63                  |
| Nursing                            | 7                | 7                   | 5                 | 5                   |
| Operations Support                 | 7                | 7                   | 7                 | 7                   |
| Pharmaceutical                     | 1                | 1                   | 1                 | 1                   |
| Shorthand Writers                  | 14               | 14                  | 14                | 14                  |
| Accounting Profession              | 4                | 5                   | 5                 | 0                   |
| Information Service (2002)         | 2                | 2                   | 2                 | 0                   |
| Management Executive (Health)      | 171              | 190                 | 227               | 0                   |
| Management Support                 | 10               | 13                  | 18                | 0                   |
| <b>OTHERS</b>                      | <b>744</b>       | <b>811</b>          | <b>813</b>        | <b>810</b>          |
| Health Promotion Board             | 744              | 811                 | 813               | 810                 |
| <b>TOTAL</b>                       | <b>1,115</b>     | <b>1,219</b>        | <b>1,251</b>      | <b>1,257</b>        |

## **FY2007 BUDGET**

The Ministry of Health (MOH)'s revised FY2007 total expenditure of \$2.21 billion was \$276.2 million or 14.3% higher than the actual FY2006 expenditure of \$1.94 billion. Of the revised FY2007 total expenditure, \$2.06 billion or 93.1% was for operating expenditure and \$153.6 million or 6.9% was for development expenditure.

The revised FY2007 operating expenditure of \$2.06 billion was \$218.7 million higher than the actual FY2006 sum of \$1.84 billion. The additional funds were used to support higher manpower costs due to salary revision, new initiatives of the Health Promotion Board and more funding to the restructured hospitals and Voluntary Welfare Organisation to ensure that healthcare remains affordable to the general public, elderly and step-down care patients.

The revised FY2007 development expenditure of \$153.6 million was \$57.5 million or 59.8% higher than the actual sum of \$96.1 million in FY2006. The increase was mainly due to an additional \$43.6 million provided for the construction of MOH's major projects such as the Khoo Teck Puat Hospital (KTPH) and the redevelopment of the Pathology Building at the Singapore General Hospital (SGH).

## **FY2008 BUDGET**

The total expenditure of MOH in FY2008 is projected to be \$2.63 billion, which is \$420.8 million or 19.0% higher than the revised FY2007 total expenditure. Of this, \$2.42 billion or 91.8% is for operating expenditure and \$216.8 million or 8.2% is for development expenditure.

### ***Operating Expenditure***

The provision of \$2.42 billion for operating expenditure represents an increase of \$357.6 million or 17.4% over the revised FY2007 operating expenditure. The increase is mainly due to new clinical functions and manpower initiatives. Of the \$2.42 billion, \$606.2 million (25.1%) is for running costs and \$1.81 billion (74.9%) is for transfers.

The major share of the operating budget of \$1.61 billion (66.8%) will go towards the Services Programme, followed by the Ministry of Health Headquarters Programme of \$708.5 million (29.3%) and the Health Promotion Programme of \$93.1 million (3.9%).

### ***Services Programme***

The Services Programme has increased by \$21.5 million or 1.4% in FY2008 over the revised FY2007 sum of \$1.59 billion to cater for the higher funding to the restructured hospitals and Voluntary Welfare Organisations (VWOs). Out of the \$1.61 billion allocated to the operating expenditure for the services programme for FY2008, a total of \$1.58 billion will be given as operating subvention to the restructured hospitals and institutions, polyclinics and VWOs to enable them to provide subsidised medical care.

### ***Ministry of Health Headquarters***

A sum of \$708.5 million is allocated to the Ministry of Health Headquarters Programme, an increase of \$336.0 million (90.2%) over the revised FY2007 expenditure. The increased amount will fund new initiatives by the Health Sciences Authority and enhance healthcare manpower training and career development to ensure a high standard of healthcare.

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*Health Promotion Programme*

A sum of \$93.1 million is allocated to the Health Promotion Programme (HPB) to build a nation of healthy and fit Singaporeans through the spearheading of health education, promotion and prevention programmes.

***Development Expenditure***

The provision of \$216.8 million for development expenditure consists of \$162.6 million (75.0%) for direct development expenditure, \$47.8 million (22.0%) for capital grants and \$6.4 million (3.0%) for capital injections into Statutory Boards.

The development expenditure represents an increase of 41.2% over the revised FY2007 sum. This is mainly due to the construction of Khoo Teck Puat Hospital, redevelopment of Pathology Building and development of new IT systems.

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***Total Expenditure by Programme***

| Code         | Programme                       | Running Costs        | Transfers              | Operating Expenditure  | Development Expenditure | Total Expenditure      |
|--------------|---------------------------------|----------------------|------------------------|------------------------|-------------------------|------------------------|
| OA           | Ministry of Health Headquarters | 511,554,800          | 196,985,900            | 708,540,700            | 92,655,200              | 801,195,900            |
| OD           | Services                        | 1,560,200            | 1,612,606,200          | 1,614,166,400          | 119,826,300             | 1,733,992,700          |
| OE           | Health Promotion                | 93,069,100           | 0                      | 93,069,100             | 4,337,000               | 97,406,100             |
| <b>Total</b> |                                 | <b>\$606,184,100</b> | <b>\$1,809,592,100</b> | <b>\$2,415,776,200</b> | <b>\$216,818,500</b>    | <b>\$2,632,594,700</b> |

***Development Expenditure by Project***

| Project Title                                                                                             | Total Project Cost | Actual Expenditure up to end of FY2005 | Actual FY2006       | Estimated FY2007     | Revised FY2007       | Estimated FY2008     |
|-----------------------------------------------------------------------------------------------------------|--------------------|----------------------------------------|---------------------|----------------------|----------------------|----------------------|
| <b>DEVELOPMENT EXPENDITURE</b>                                                                            | ...                | ...                                    | <b>\$96,068,890</b> | <b>\$222,248,900</b> | <b>\$153,622,300</b> | <b>\$216,818,500</b> |
| <i>DIRECT DEVELOPMENT</i>                                                                                 | ...                | ...                                    | <i>51,138,693</i>   | <i>167,480,200</i>   | <i>97,449,000</i>    | <i>162,571,800</i>   |
| <b>Ministry of Health Headquarters Programme</b>                                                          |                    |                                        |                     |                      |                      |                      |
| 3-Year IT Master Plan for MOH HQ FY2005-FY2007                                                            | 9,733,000          | 4,812,857                              | 1,753,326           | 1,781,000            | 890,000              | 345,200              |
| Minor Development Projects                                                                                | ...                | ...                                    | 14,499,140          | 8,303,700            | 8,751,000            | 2,383,300            |
| New Projects                                                                                              | ...                | ...                                    | 0                   | 145,424,300          | 8,500,100            | 75,450,900           |
| <b>Services Programme</b>                                                                                 |                    |                                        |                     |                      |                      |                      |
| Development of Alexandra Hospital at Yishun                                                               | 438,556,000        | 0                                      | 21,086,372          | 0                    | 64,722,300           | 76,800,000           |
| Replacement of Facilities Displaced by the Redevelopment of Singapore General Hospital Pathology Building | 6,546,500          | 0                                      | 1,750,375           | 4,590,000            | 3,734,400            | 310,200              |
| Redevelopment of The Pathology Building at Singapore General Hospital                                     | 106,730,000        | 0                                      | 742,726             | 0                    | 2,687,000            | 5,928,000            |
| <b>Health Promotion Programme</b>                                                                         |                    |                                        |                     |                      |                      |                      |
| Development of Jurong West Polyclinic                                                                     | 23,300,000         | 13,572,935                             | 6,895,684           | 1,000,000            | 2,500,000            | 30,000               |
| Community Wellness Centre and Queenstown Polyclinic                                                       | 10,931,000         | 145,454                                | 3,083,307           | 6,258,300            | 5,574,000            | 1,324,200            |
| Completed Projects                                                                                        | ...                | ...                                    | 1,327,763           | 122,900              | 90,200               | 0                    |

**Development Expenditure by Project - continued**

| Project Title                                                                                       | Total<br>Project Cost | Actual<br>Expenditure up to<br>end of<br>FY2005 | Actual<br>FY2006 | Estimated<br>FY2007 | Revised<br>FY2007 | Estimated<br>FY2008 |
|-----------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------|------------------|---------------------|-------------------|---------------------|
| <i>CAPITAL GRANTS</i>                                                                               | ...                   | ...                                             | 41,969,515       | 42,755,000          | 37,577,100        | 47,805,300          |
| <b>Ministry of Health Headquarters Programme</b>                                                    |                       |                                                 |                  |                     |                   |                     |
| New Projects                                                                                        | ...                   | ...                                             | 0                | 10,246,000          | 7,142,000         | 12,668,500          |
| <b>Services Programme</b>                                                                           |                       |                                                 |                  |                     |                   |                     |
| Computerised Physician Order Entry and<br>Inpatient Medication Records Applications for<br>Clusters | 41,905,000            | 13,026,267                                      | 7,485,764        | 5,500,000           | 4,000,000         | 9,030,000           |
| National Healthcare Group - Teleradiology                                                           | 11,426,000            | 0                                               | 6,342,358        | 5,426,000           | 3,712,800         | 1,370,000           |
| Chronic Disease - Cluster IT Systems                                                                | 12,895,200            | 0                                               | 783,385          | 0                   | 1,794,400         | 10,317,400          |
| Singhealth - Teleradiology                                                                          | 10,353,000            | 0                                               | 1,875,258        | 0                   | 3,712,700         | 3,629,900           |
| Development of Facilities for Voluntary<br>Welfare Organisations                                    | ...                   | ...                                             | 5,082,735        | 12,000,000          | 6,000,000         | 9,000,000           |
| 3-Year IT Master Plan for Health Science<br>Authority FY2002-FY2004                                 | 20,760,100            | 18,453,941                                      | 202,803          | 1,300,000           | 1,023,200         | 249,200             |
| 4-Year IT Master Plan for Health Sciences<br>Authority FY2005-FY2008                                | 12,256,000            | 0                                               | 0                | 0                   | 790,000           | 526,200             |
| <b>Health Promotion Programme</b>                                                                   |                       |                                                 |                  |                     |                   |                     |
| 3-Year IT Master Plan for Health Promotion<br>Board FY2002-FY2004                                   | 24,729,000            | 9,332,234                                       | 2,600,334        | 1,947,800           | 3,425,600         | 689,200             |
| 4-Year IT Master Plan for Health Promotion<br>Board FY2005-FY2008                                   | 12,476,000            | 0                                               | 0                | 0                   | 549,900           | 324,900             |
| Completed Projects                                                                                  | ...                   | ...                                             | 17,596,877       | 6,335,200           | 5,426,500         | 0                   |
| <i>CAPITAL INJECTIONS</i>                                                                           | ...                   | ...                                             | 2,960,682        | 12,013,700          | 18,596,200        | 6,441,400           |
| <b>Ministry of Health Headquarters Programme</b>                                                    |                       |                                                 |                  |                     |                   |                     |
| New Projects                                                                                        | ...                   | ...                                             | 0                | 1,560,000           | 12,678,700        | 1,807,300           |
| <b>Services Programme</b>                                                                           |                       |                                                 |                  |                     |                   |                     |
| 4-Year IT Master Plan for Health Sciences<br>Authority FY2005-FY2008                                | 12,256,000            | 192,240                                         | 1,629,924        | 5,295,200           | 3,838,600         | 2,665,400           |

**Development Expenditure by Project - continued**

| Project Title                                                  | Total<br>Project Cost | Actual<br>Expenditure up to<br>end of<br>FY2005 | Actual<br>FY2006 | Estimated<br>FY2007 | Revised<br>FY2007 | Estimated<br>FY2008 |
|----------------------------------------------------------------|-----------------------|-------------------------------------------------|------------------|---------------------|-------------------|---------------------|
| <b>Health Promotion Programme</b>                              |                       |                                                 |                  |                     |                   |                     |
| 4-Year IT Master Plan for Health Promotion Board FY2005-FY2008 | 12,476,000            | 0                                               | 0                | 4,773,900           | 2,078,900         | 1,968,700           |
| Completed Projects                                             | ...                   | ...                                             | 1,330,758        | 384,600             | 0                 | 0                   |

**Other Development Fund Outlays**

| Project Title                         | Total<br>Project Cost | Actual<br>Expenditure up to<br>end of<br>FY2005 | Actual<br>FY2006 | Estimated<br>FY2007 | Revised<br>FY2007 | Estimated<br>FY2008 |
|---------------------------------------|-----------------------|-------------------------------------------------|------------------|---------------------|-------------------|---------------------|
| <b>Other Development Fund Outlays</b> | ...                   | ...                                             | <b>\$0</b>       | <b>\$7,053,000</b>  | <b>\$0</b>        | <b>\$0</b>          |
| <i>LOANS</i>                          | ...                   | ...                                             | <i>0</i>         | <i>7,053,000</i>    | <i>0</i>          | <i>0</i>            |
| Completed Projects                    | ...                   | ...                                             | 0                | 7,053,000           | 0                 | 0                   |

## KEY PERFORMANCE INDICATORS

### Desired Outcomes

- Singaporeans who enjoy good health
- Low incidence of illness, disability and death resulting from major communicable and chronic diseases
- Low infant and maternal mortality
- Cost effective and affordable healthcare
- Good healthcare services for the elderly
- High quality of healthcare professionals and institutions

### Key Performance Indicators

| Desired Outcome                                 | Performance Indicator                                                                                    | Actual<br>FY2005                      | Actual<br>FY2006                      | Revised<br>FY2007                     | Projected<br>FY2008 |
|-------------------------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------|
| Good Management of Major Chronic Diseases (i)   | Premature mortality rate from cancer per 100,000 residents aged 35-64                                    | 119                                   | 117                                   | 110                                   | 110                 |
|                                                 | Premature mortality rate from ischaemic heart disease per 100,000 residents aged 35-64                   | 57                                    | 54                                    | 46                                    | 46                  |
|                                                 | Premature mortality rate from stroke per 100,000 residents aged 35-64                                    | 23                                    | 19                                    | 15                                    | 15                  |
| Healthy Singaporeans (ii)                       | % of Singaporeans aged 18-69 who smoke (National Smoking Control Programme)                              | 12.6<br>(National Health Survey 2004) | 12.6<br>(National Health Survey 2004) | 12.6<br>(National Health Survey 2004) | <10.0               |
|                                                 | Prevalence of regular exercise among Singaporeans (aged 18-69) (%)                                       | 24.9<br>(National Health Survey 2004) | 24.9<br>(National Health Survey 2004) | 24.9<br>(National Health Survey 2004) | 40.0                |
|                                                 | Prevalence of obesity (Body Mass Index $\geq$ 30 kg/m <sup>2</sup> ) among Singaporeans (aged 18-69) (%) | 6.9<br>(National Health Survey 2004)  | 6.9<br>(National Health Survey 2004)  | 6.9<br>(National Health Survey 2004)  | <6.0                |
|                                                 | Prevalence of diabetes in Singaporeans (aged 18-69) (%)                                                  | 8.2<br>(National Health Survey 2004)  | 8.2<br>(National Health Survey 2004)  | 8.2<br>(National Health Survey 2004)  | <10.0               |
|                                                 | Prevalence of high total cholesterol ( $\geq$ 6.2 mmol/L) among Singaporeans (aged 18-69) (%)            | 18.7<br>(National Health Survey 2004) | 18.7<br>(National Health Survey 2004) | 18.7<br>(National Health Survey 2004) | <20.0               |
| Adequate Provision of Basic Healthcare Services | Bed Occupancy Rate (%)                                                                                   | 82.1                                  | 82.4                                  | 84.0                                  | 83.0                |
|                                                 | Inpatient Discharges                                                                                     | 315,149                               | 318,677                               | 331,500                               | 331,500             |
|                                                 | No. of Day Surgeries                                                                                     | 184,364                               | 198,231                               | 208,600                               | 213,000             |

- (i) This indicator is long-term in nature. Actual data will be updated every year based on the mortality data available from the Registry of Birth and Death. The Projected FY2008 figure refers to the projected figure in 2010, when the next National Health Survey (NHS) will be conducted.
- (ii) This indicator is long-term in nature. Data will be updated every 6 years, when the NHS is conducted. The Projected FY2008 figure refers to the projected figure in 2010, when the next NHS will be conducted.

**Key Performance Indicators - continued**

| Desired Outcome                             | Performance Indicator                                                                | Actual<br>FY2005 | Actual<br>FY2006 | Revised<br>FY2007                                     | Projected<br>FY2008         |
|---------------------------------------------|--------------------------------------------------------------------------------------|------------------|------------------|-------------------------------------------------------|-----------------------------|
|                                             | Specialist Outpatient Clinics Attendances                                            | 3,452,562        | 3,665,604        | 3,806,450                                             | 3,810,000                   |
|                                             | Accident & Emergency (A&E) Attendances                                               | 658,311          | 695,777          | 745,270                                               | 767,000                     |
|                                             | Polyclinics Attendances                                                              | 3,910,958        | 3,748,284        | 4,157,190                                             | 3,905,000                   |
| Cost-effective and Affordable<br>Healthcare | % of Class B2/C bills fully covered by<br>Medisave withdrawal limits                 | 85.0             | 90.0             | 90.0                                                  | 90.0                        |
|                                             | Average proportion paid by MediShield for<br>Class B2/C bills exceeding \$10,000 (%) | 57.0 (i)         | 60.0             | 80.0                                                  | 80.0                        |
|                                             | Change in average bill size for subsidised<br>patients (Class B2+/B2/C) (%)          | 2.0              | 9.1              | Not exceeding<br>health Consumer<br>Price Index (CPI) | Not exceeding<br>health CPI |
|                                             | % of Singaporeans covered by<br>MediShield/Medisave-approved insurance<br>schemes    | 76.0 (i)         | 76.5             | 80.0                                                  | 80.0                        |

(i) Data covers a one-year period from July 2005 – June 2006 as Medishield Reform was implemented in July 2005.