

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of the Ministry of Education (MOE) HQ:

Student Placement and Services Division – Oversees the policy and placement of students to schools through placement exercises and ad-hoc requests for school admissions and transfers; administers scholarship schemes such as MOE Pre-U Scholarship, Programme-based Scholarships, Singapore-Industry Scholarship, ASEAN Scholarships and Tuition Grant scheme, as well as helps students integrate; manages MOE HQ's Customer Service Centre which provides an omni-channel platform for handling all public requests to MOE through online and offline channels; and formulates service initiatives and develops service capabilities to improve service delivery across MOE public touch points.

HR Solutions and Capabilities Division – Recruits, deploys and manages human resources (HR) operational matters for Education Officers, MOE Kindergarten Educators, Allied Educators and Executive and Administrative Staff; partners with other HQ divisions, schools and unions to address HR matters effectively; drives the use of data and technology to improve the efficiency of HR processes; and promotes organisational excellence and robust risk management in HQ divisions.

HR Strategy and Leadership Division – Reviews and formulates strategic HR policies, as well as oversees manpower planning, talent management and leadership development/succession planning; promotes innovation through inculcating a stronger innovative culture in MOE staff and leadership; and strengthens organisation development capabilities to support MOE's transformation efforts.

Finance and Procurement Division – Formulates and implements funding, fees and financial assistance policies; plans and manages MOE's operating and development budgets; oversees financial operations; administers the Edusave and Post-Secondary Education schemes; develops financial and accounting systems and provides support to MOE HQ and schools and a centralised service for the billing, collection and accounting of fees and charges from students in schools; develops management reporting in MOE; oversees charities and Institutions of a Public Character in the education sector; and establishes and oversees procurement policies and provides procurement support, advice and training.

Infrastructure and Facility Services Division – Plans the capacity of schools; reviews land use and land policies affecting schools; plans and develops strategies for schools upgrading and development; specifies facility provisions and infrastructure requirements of schools; implements building programmes, advances infrastructure sustainability and oversees facilities management in schools and MOE HQ; and develops and operationalises safety, security and emergency preparedness systems for schools and MOE HQ.

Research and Management Information Division – Conducts and harnesses research; and provides leadership in data strategy and data governance.

Planning Division – Formulates policies and strategies for general education, oversees MOE's strategic planning and drives international cooperation efforts to achieve MOE's mission and vision.

Communications and Engagement Group (Communications Division, Design Office, Digital Office, Planning Office, Executive Office) – Proactively manages strategic messaging and promotes effective communication of education policies and programmes to local and international media, the general public and MOE’s key stakeholder groups. The division also holds content production, social media management and marketing communications capabilities.

Communications and Engagement Group (Engagement and Research Division) – Conceptualises, designs, and coordinates MOE’s engagement efforts to build greater trust and confidence in our education system; strengthens stakeholder outreach; builds engagement capability across MOE; and supports Divisions and schools in their policy engagement efforts. This helps to feed into the policy making and implementation process, and enables consistency in the messages being communicated to stakeholders.

Digital Excellence and Products Division – Enables MOE's digital transformation by delivering reliable, high-quality, and impactful digital products and services; and works closely with stakeholders to create better digital experiences for schools, educators, students, parents, and MOE officers through technology.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-A	ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	577,858,153	666,258,600	599,758,600	751,750,500	151,991,900	25.3
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	514,494,164	536,248,400	532,418,700	567,605,800	35,187,100	6.6
	<i>RUNNING COSTS</i>	<i>461,533,530</i>	<i>487,523,900</i>	<i>483,307,000</i>	<i>519,842,900</i>	<i>36,535,900</i>	<i>7.6</i>
	Expenditure on Manpower	202,927,517	214,295,100	209,137,500	233,970,600	24,833,100	11.9
1200	Political Appointments	1,929,748	3,104,500	3,075,800	3,105,900	30,100	1.0
1500	Permanent Staff	200,951,492	210,948,900	205,718,500	230,484,800	24,766,300	12.0
1600	Temporary, Daily-Rated and Other Staff	46,278	241,700	343,200	379,900	36,700	10.7
	Other Operating Expenditure	240,619,671	259,384,800	257,552,700	266,915,100	9,362,400	3.6
2100	Consumption of Products and Services	204,649,098	225,790,100	219,778,000	213,676,800	(6,101,200)	(2.8)
2200	Maintenance	–	–	–	19,306,800	19,306,800	n.a.
2300	Staff Development and Well-Being	–	–	–	28,069,900	28,069,900	n.a.
2300A	Manpower Development	26,578,707	26,895,600	28,296,400	–	(28,296,400)	(100.0)
2400	International and Public Relations, Communications	6,892,777	4,627,100	6,733,200	2,131,500	(4,601,700)	(68.3)
2700	Asset Acquisition	1,028,724	472,000	872,100	1,725,100	853,000	97.8
2800	Miscellaneous	1,470,365	1,600,000	1,873,000	2,005,000	132,000	7.0
	Grants, Transfers and Capital Injections	17,986,342	13,844,000	16,616,800	18,957,200	2,340,400	14.1
3200	Grants and Capital Injections to Educational Institutions	7,940,042	4,893,200	6,416,800	7,957,200	1,540,400	24.0
3400	Grants and Capital Injections to Others	10,046,300	8,950,800	10,200,000	11,000,000	800,000	7.8

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TRANSFERS	52,960,634	48,724,500	49,111,700	47,762,900	(1,348,800)	(2.7)
3500	Social Transfers to Individuals	18,972,558	20,004,000	22,666,800	19,782,300	(2,884,500)	(12.7)
3600	Transfers to Institutions and Organisations	32,421,884	27,169,800	24,918,200	26,561,200	1,643,000	6.6
3800	International Organisations and Overseas Development Assistance	1,566,192	1,550,700	1,526,700	1,419,400	(107,300)	(7.0)
	OTHER CONSOLIDATED FUND OUTLAYS	12,188,512	11,936,300	11,468,000	8,293,900	(3,174,100)	(27.7)
4600	Loans and Advances (Disbursement)	12,188,512	11,936,300	11,468,000	8,293,900	(3,174,100)	(27.7)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	63,363,989	130,010,200	67,339,900	184,144,700	116,804,800	173.5
5100	Government Development	50,073,818	116,087,400	46,161,800	172,147,500	125,985,700	272.9
5200	Grants and Capital Injections to Organisations	13,290,171	13,922,800	21,178,100	11,997,200	(9,180,900)	(43.4)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Political Appointments	4	4	4	5
Permanent Staff	1,398	1,522	1,391	1,391
TOTAL	1,402	1,526	1,395	1,396

HIGHER EDUCATION AND SKILLSFUTURE PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of MOE HQ:

Higher Education Operations Division – Oversees strategic HR matters (e.g. HR policy, talent management, succession planning), Quality Assurance Frameworks and External Validations, and provides administrative and office support to the Higher Education Group.

Higher Education Policy Division – Formulates and implements strategies and policies pertaining to publicly-funded post-secondary education institutions (i.e. universities, polytechnics, the Institute of Technical Education and tertiary arts institutions), including in relation to governance, funding and operations, and contingency planning; and oversees policies pertaining to private education.

SkillsFuture Division – Formulates broad directions and policies for the SkillsFuture movement, and works closely with SkillsFuture Singapore, post-secondary education institutions and other stakeholders to implement strategies and policies to support lifelong learning and skills development under SkillsFuture.

Academic Research Division – Develops the research capabilities in the Higher Education landscape through programmes and policies supported by the Research, Innovation and Enterprise (RIE) plans and the Social Science Research Council (SSRC).

Higher Education Planning Office – Drives strategic planning, policy coordination, international cooperation strategy, and data analytics initiatives for the Higher Education and Skills landscape.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-B	HIGHER EDUCATION AND SKILLSFUTURE PROGRAMME						
	TOTAL EXPENDITURE	710,926,357	747,775,900	776,390,000	753,799,500	(22,590,500)	(2.9)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	710,926,357	747,775,900	776,390,000	753,799,500	(22,590,500)	(2.9)
	<i>RUNNING COSTS</i>	<i>25,586,555</i>	<i>28,850,900</i>	<i>27,833,000</i>	<i>30,781,500</i>	<i>2,948,500</i>	<i>10.6</i>
	Expenditure on Manpower	22,008,786	24,872,700	23,791,700	27,183,100	3,391,400	14.3
1500	Permanent Staff	22,008,786	24,872,700	23,791,700	27,183,100	3,391,400	14.3
	Other Operating Expenditure	3,577,769	3,978,200	4,041,300	3,598,400	(442,900)	(11.0)
2100	Consumption of Products and Services	3,352,662	3,641,900	3,737,600	3,320,200	(417,400)	(11.2)
2200	Maintenance	–	–	–	6,000	6,000	n.a.
2300	Staff Development and Well-Being	–	–	–	265,000	265,000	n.a.
2300A	Manpower Development	223,841	327,400	294,500	–	(294,500)	(100.0)

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2025	
		FY2024	FY2025	FY2025	FY2026		
		\$	\$	\$	\$	\$	%
2400	International and Public Relations, Communications	–	1,700	2,000	–	(2,000)	(100.0)
2700	Asset Acquisition	1,265	7,200	7,200	7,200	–	–
	TRANSFERS	685,339,802	718,925,000	748,557,000	723,018,000	(25,539,000)	(3.4)
3500	Social Transfers to Individuals	86,300,000	100,030,000	100,030,000	97,230,000	(2,800,000)	(2.8)
3600	Transfers to Institutions and Organisations	599,039,802	618,895,000	648,527,000	625,788,000	(22,739,000)	(3.5)

Manpower

Category/Personnel	Actual	Estimated	Revised	Estimated
	FY2024	FY2025	FY2025	FY2026
Permanent Staff	133	152	136	136
TOTAL	133	152	136	136

SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of MOE HQ:

Schools Division – Supports, monitors, supervises and evaluates schools so that schools are of high quality and implement education policies effectively; develops School Leaders; strengthens educational support for disadvantaged and low progress learners; and uplifts the quality of preschool education.

Curriculum Planning and Development Divisions – Oversee the formal curriculum, design and review the syllabi, and develop instructional materials for students in mainstream schools; provide leadership to school staff, including Heads of Departments, Subject Heads, Level Heads, Lead Teachers, Senior Teachers and teachers, in the effective implementation of syllabi and use of instructional materials; develop and promote effective learner-centred pedagogies, blended learning approaches, and assessment modes to better engage students in learning and develop their 21st Century Competencies; design, organise and implement special programmes and projects to complement and enrich the curriculum; conceptualise, plan and conduct professional development for Heads of Departments, Subject Heads, Level Heads, Lead Teachers, Senior Teachers and teachers related to curriculum and assessment; conduct educational research to enhance design and delivery of curriculum; review, authorise, and develop textbooks and supplementary materials; develop print and digital learning resources to support implementation of the curriculum, oversee intellectual property matters, and provide consultancy to schools and MOE Divisions on matters related to curriculum; and oversee the implementation of the strategic directions of the Lee Kuan Yew Fund for Bilingualism to seed the development of resources and programmes to promote bilingualism among the young.

Student Development Curriculum Divisions – Oversee the formal curriculum and co-curricular programmes in the areas of student well-being, arts, physical, sports and outdoor education, education and career guidance, and character and citizenship education; and are responsible for Co-curricular Activity policies. Work with schools, Institutes of Higher Learning, partners and stakeholders to design, review and revise syllabi and develop instructional materials; provide leadership to schools in the effective implementation of syllabi and instructional materials; develop and promote the use of effective learner-centred pedagogies, curriculum models and assessment modes to better engage students and enhance learning; design, organise and implement special programmes, events and projects to complement and enrich the curriculum; conceptualise, plan and conduct professional development for school staff; conduct educational research to enhance design and delivery of curriculum and co-curriculum; review, authorise, and develop textbooks and supplementary materials; provide consultancy to schools on matters related to student development curriculum; and organise national programmes to identify, develop, and recognise talented students in the arts and sports.

Educational Technology Division – Oversees and provides strategic direction in the planning, implementation and management of educational technology; provides thought leadership in the effective application of technology to teaching and learning; oversees the development and operation of the Singapore Student Learning Space online platform for technology-enabled learning; builds capacity of teachers, key personnel and school leaders to deepen the pedagogical use of technology; designs innovative educational technology solutions to address emergent teaching and learning needs, and scales these across the system; nurtures communities and partnerships that advance the use of technology for teaching and learning; and leads in the design, development and use of digital media to support teaching and learning, assessment, professional development and communications.

Special Educational Needs Division – Provides system-level oversight of the educational needs of students with special educational needs (SEN) in mainstream and Special Education (SPED) schools; oversees policies and measures to support students with SEN; and provides thought leadership, expertise and support to raise capabilities of SPED schools and mainstream schools in SEN support. This includes working with internal and external partners to ensure the quality, accessibility and affordability of SPED, developing policies, and setting standards for quality assurance in SPED schools; developing and implementing policies and specialised educational programmes and services for students with SEN in mainstream schools; and developing school staff capacity to provide support and deliver effective intervention programmes.

Academy of Singapore Teachers (AST) – Enables professional excellence in education and works with a number of key partners like the other Divisions in MOE, the National Institute of Education, the Singapore Science Centre and industry partners to provide in-service professional learning opportunities for education officers, allied educators, and executive and administration staff. AST's key philosophy is Teacher Ownership and Teacher Leadership (TOTL) and its mission is to develop a teacher-led culture of professional excellence centred on the holistic development of the child. Through its various touch-points and programmes, AST seeks to nurture pedagogical leadership in our teachers, and encourages the growth of networked learning communities in which staff can collaborate, learn from one another and proliferate good practices. It also provides other learning opportunities like work attachments, workshops and conferences, blended/e-learning, learning journeys and exchange programmes as part of its mandate to build a quality and future-ready workforce. It supports the development of the teacher's identity and pride through ethos conversations, recognition and awards, and visits to the MOE Heritage Centre. Beyond developing professional competencies in staff, AST also provides counselling and staff well-being programmes, and support services to MOE staff. MOE staff are empowered and supported in their professional learning with a diverse range of learning resources available in the library at READ@Academy and through the online learning and management system OPAL2.0 (One Portal, All Learners).

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-C	SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME						
	TOTAL EXPENDITURE	537,134,356	559,379,900	565,715,200	616,709,500	50,994,300	9.0
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	528,336,208	548,066,100	553,407,900	609,607,400	56,199,500	10.2
	<i>RUNNING COSTS</i>	<i>500,371,993</i>	<i>513,683,900</i>	<i>520,414,300</i>	<i>577,685,500</i>	<i>57,271,200</i>	<i>11.0</i>
	Expenditure on Manpower	408,775,786	417,187,300	423,425,900	472,997,900	49,572,000	11.7
1500	Permanent Staff	405,306,605	413,395,500	417,363,900	466,662,200	49,298,300	11.8
1600	Temporary, Daily-Rated and Other Staff	3,469,181	3,791,800	6,062,000	6,335,700	273,700	4.5
	Other Operating Expenditure	91,596,207	96,496,600	96,988,400	99,700,100	2,711,700	2.8
2100	Consumption of Products and Services	62,830,895	66,315,500	64,542,400	49,208,700	(15,333,700)	(23.8)
2200	Maintenance	–	–	–	24,848,700	24,848,700	n.a.
2300	Staff Development and Well-Being	–	–	–	24,840,600	24,840,600	n.a.
2300A	Manpower Development	21,773,925	24,103,900	23,992,400	–	(23,992,400)	(100.0)
2400	International and Public Relations, Communications	6,082,818	5,280,100	7,410,200	23,400	(7,386,800)	(99.7)

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
2700	Asset Acquisition	719,146	766,900	788,600	748,500	(40,100)	(5.1)
2800	Miscellaneous	189,422	30,200	254,800	30,200	(224,600)	(88.1)
	Grants, Transfers and Capital Injections	–	–	–	4,987,500	4,987,500	n.a.
3400	Grants and Capital Injections to Others	–	–	–	4,987,500	4,987,500	n.a.
	<i>TRANSFERS</i>	<i>27,964,216</i>	<i>34,382,200</i>	<i>32,993,600</i>	<i>31,921,900</i>	<i>(1,071,700)</i>	<i>(3.2)</i>
3500	Social Transfers to Individuals	1,565,668	2,503,000	2,508,100	3,382,200	874,100	34.9
3600	Transfers to Institutions and Organisations	26,398,548	31,879,200	30,485,500	28,539,700	(1,945,800)	(6.4)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	8,798,148	11,313,800	12,307,300	7,102,100	(5,205,200)	(42.3)
5100	Government Development	8,798,148	11,313,800	12,307,300	7,102,100	(5,205,200)	(42.3)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	2,862	3,174	3,035	3,234
TOTAL	2,862	3,174	3,035	3,234

GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The functions carried out under this programme include overseeing the administration and operation of government primary schools, government secondary schools and government junior colleges.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-D	GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
	TOTAL EXPENDITURE	4,896,548,121	5,381,421,200	5,306,981,600	6,024,901,500	717,919,900	13.5
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	4,726,569,931	4,925,043,800	4,922,469,600	5,528,148,600	605,679,000	12.3
	<i>RUNNING COSTS</i>	<i>4,619,989,023</i>	<i>4,815,164,600</i>	<i>4,798,632,200</i>	<i>5,376,115,700</i>	<i>577,483,500</i>	<i>12.0</i>
	Expenditure on Manpower	3,961,199,046	4,104,016,100	4,095,549,300	4,523,739,800	428,190,500	10.5
1500	Permanent Staff	3,716,180,157	3,853,272,700	3,825,566,500	4,253,727,700	428,161,200	11.2
1600	Temporary, Daily-Rated and Other Staff	245,018,889	250,743,400	269,982,800	270,012,100	29,300	0.0
	Other Operating Expenditure	658,744,295	711,088,500	703,015,300	852,335,900	149,320,600	21.2
2100	Consumption of Products and Services	549,651,069	605,595,200	590,750,300	742,035,300	151,285,000	25.6
2300	Staff Development and Well-Being	—	—	—	43,060,400	43,060,400	n.a.
2300A	Manpower Development	41,455,834	43,062,300	43,771,400	—	(43,771,400)	(100.0)
2700	Asset Acquisition	66,557,643	60,485,000	66,810,600	64,708,400	(2,102,200)	(3.1)
2800	Miscellaneous	1,079,749	1,946,000	1,683,000	2,531,800	848,800	50.4
	Grants, Transfers and Capital Injections	45,681	60,000	67,600	40,000	(27,600)	(40.8)
3200	Grants and Capital Injections to Educational Institutions	45,681	60,000	67,600	40,000	(27,600)	(40.8)
	<i>TRANSFERS</i>	<i>106,580,909</i>	<i>109,879,200</i>	<i>123,837,400</i>	<i>152,032,900</i>	<i>28,195,500</i>	<i>22.8</i>
3500	Social Transfers to Individuals	104,644,914	105,696,500	119,654,700	147,970,200	28,315,500	23.7
3600	Transfers to Institutions and Organisations	1,935,994	4,182,700	4,182,700	4,062,700	(120,000)	(2.9)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	169,978,189	456,377,400	384,512,000	496,752,900	112,240,900	29.2
5100	Government Development	166,575,927	455,286,100	383,258,000	496,160,600	112,902,600	29.5
5200	Grants and Capital Injections to Organisations	3,402,263	1,091,300	1,254,000	592,300	(661,700)	(52.8)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	27,133	27,123	27,525	27,975
TOTAL	27,133	27,123	27,525	27,975

SPECIAL EDUCATION SCHOOLS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Special Education Schools.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-E	SPECIAL EDUCATION SCHOOLS PROGRAMME						
	TOTAL EXPENDITURE	464,588,933	463,809,900	474,539,700	503,288,800	28,749,100	6.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	391,587,583	425,257,900	429,880,100	464,367,600	34,487,500	8.0
	<i>TRANSFERS</i>	<i>391,587,583</i>	<i>425,257,900</i>	<i>429,880,100</i>	<i>464,367,600</i>	<i>34,487,500</i>	<i>8.0</i>
3500	Social Transfers to Individuals	4,123,943	—	4,318,700	4,999,500	680,800	15.8
3600	Transfers to Institutions and Organisations	387,463,640	425,257,900	425,561,400	459,368,100	33,806,700	7.9
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	73,001,350	38,552,000	44,659,600	38,921,200	(5,738,400)	(12.8)
5100	Government Development	72,979,535	37,970,600	43,464,400	38,621,300	(4,843,100)	(11.1)
5200	Grants and Capital Injections to Organisations	21,815	581,400	1,195,200	299,900	(895,300)	(74.9)

GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The main functions carried out under this programme include the administration and operation of government-aided primary schools, government-aided secondary schools and government-aided junior colleges.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-F	GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
	TOTAL EXPENDITURE	1,536,127,571	1,619,594,900	1,629,036,500	1,707,254,600	78,218,100	4.8
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	1,484,686,907	1,571,060,900	1,576,783,200	1,668,564,900	91,781,700	5.8
	<i>RUNNING COSTS</i>	<i>1,460,301,127</i>	<i>1,540,569,500</i>	<i>1,542,853,400</i>	<i>1,626,111,700</i>	<i>83,258,300</i>	<i>5.4</i>
	Grants, Transfers and Capital Injections	1,460,301,127	1,540,569,500	1,542,853,400	1,626,111,700	83,258,300	5.4
3200	Grants and Capital Injections to Educational Institutions	1,460,301,127	1,540,569,500	1,542,853,400	1,626,111,700	83,258,300	5.4
	<i>TRANSFERS</i>	<i>24,385,780</i>	<i>30,491,400</i>	<i>33,929,800</i>	<i>42,453,200</i>	<i>8,523,400</i>	<i>25.1</i>
3500	Social Transfers to Individuals	24,385,780	30,491,400	33,929,800	42,453,200	8,523,400	25.1
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	51,440,664	48,534,000	52,253,300	38,689,700	(13,563,600)	(26.0)
5100	Government Development	38,626,549	36,696,400	40,025,900	24,938,400	(15,087,500)	(37.7)
5200	Grants and Capital Injections to Organisations	12,814,114	11,837,600	12,227,400	13,751,300	1,523,900	12.5

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	7,258	7,159	7,299	7,343
Others	1,712	1,710	1,758	1,759
TOTAL	8,970	8,869	9,057	9,102

INDEPENDENT SCHOOLS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Independent Schools.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-G	INDEPENDENT SCHOOLS PROGRAMME						
	TOTAL EXPENDITURE	463,440,050	481,701,100	473,923,400	491,269,700	17,346,300	3.7
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	462,927,167	480,051,600	471,376,100	487,117,700	15,741,600	3.3
	<i>RUNNING COSTS</i>	<i>434,914,095</i>	<i>448,625,200</i>	<i>444,724,200</i>	<i>450,335,100</i>	<i>5,610,900</i>	<i>1.3</i>
	Grants, Transfers and Capital Injections	434,914,095	448,625,200	444,724,200	450,335,100	5,610,900	1.3
3200	Grants and Capital Injections to Educational Institutions	434,914,095	448,625,200	444,724,200	450,335,100	5,610,900	1.3
	<i>TRANSFERS</i>	<i>28,013,072</i>	<i>31,426,400</i>	<i>26,651,900</i>	<i>36,782,600</i>	<i>10,130,700</i>	<i>38.0</i>
3500	Social Transfers to Individuals	28,013,072	31,426,400	26,651,900	36,782,600	10,130,700	38.0
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	512,883	1,649,500	2,547,300	4,152,000	1,604,700	63.0
5100	Government Development	512,883	1,424,500	2,317,300	3,832,000	1,514,700	65.4
5200	Grants and Capital Injections to Organisations	—	225,000	230,000	320,000	90,000	39.1

NATIONAL INSTITUTE OF EDUCATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the National Institute of Education (NIE). The function of NIE is to train educators in Singapore and develop the pool of quality educators for the public education system. NIE also provides pre-service and in-service training for educators, including leadership development programmes for senior educators.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-H	NATIONAL INSTITUTE OF EDUCATION PROGRAMME						
	TOTAL EXPENDITURE	113,614,858	123,277,700	130,545,000	133,996,000	3,451,000	2.6
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	113,614,858	122,362,800	123,949,700	133,648,900	9,699,200	7.8
	<i>RUNNING COSTS</i>	—	—	—	130,833,500	130,833,500	n.a.
	Grants, Transfers and Capital Injections	—	—	—	130,833,500	130,833,500	n.a.
3200	Grants and Capital Injections to Educational Institutions	—	—	—	130,833,500	130,833,500	n.a.
	<i>TRANSFERS</i>	113,614,858	122,362,800	123,949,700	2,815,400	(121,134,300)	(97.7)
3500	Social Transfers to Individuals	166,129	1,670,100	745,500	1,689,300	943,800	126.6
3600	Transfers to Institutions and Organisations	113,448,729	120,692,700	123,204,200	1,126,100	(122,078,100)	(99.1)
	OTHER CONSOLIDATED FUND OUTLAYS	529,252	598,600	537,600	618,700	81,100	15.1
4600	Loans and Advances (Disbursement)	529,252	598,600	537,600	618,700	81,100	15.1
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	—	914,900	6,595,300	347,100	(6,248,200)	(94.7)
5200	Grants and Capital Injections to Organisations	—	914,900	6,595,300	347,100	(6,248,200)	(94.7)

NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the National University of Singapore (NUS). NUS is a comprehensive university that adopts a holistic approach towards education, research, entrepreneurship and adult education, offering a wide range of courses including multidisciplinary and cross-faculty academic programmes.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-I	NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	1,213,702,948	1,107,245,200	1,039,862,800	1,064,172,700	24,309,900	2.3
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	1,213,702,948	1,107,245,200	1,039,862,800	1,064,172,700	24,309,900	2.3
	<i>RUNNING COSTS</i>	–	711,500	579,500	952,972,800	952,393,300	n.a.
	Grants, Transfers and Capital Injections	–	711,500	579,500	952,972,800	952,393,300	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	952,232,800	952,232,800	n.a.
3400	Grants and Capital Injections to Others	–	711,500	579,500	740,000	160,500	27.7
	<i>TRANSFERS</i>	<i>1,213,702,948</i>	<i>1,106,533,700</i>	<i>1,039,283,300</i>	<i>111,199,900</i>	<i>(928,083,400)</i>	<i>(89.3)</i>
3500	Social Transfers to Individuals	45,184,293	48,033,200	46,341,100	53,347,700	7,006,600	15.1
3600	Transfers to Institutions and Organisations	1,168,518,655	1,058,500,500	992,942,200	57,852,200	(935,090,000)	(94.2)
	OTHER CONSOLIDATED FUND OUTLAYS	61,355,300	61,355,500	65,024,400	68,810,700	3,786,300	5.8
4600	Loans and Advances (Disbursement)	61,355,300	61,355,500	65,024,400	68,810,700	3,786,300	5.8

NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Nanyang Technological University (NTU). NTU is a comprehensive university that offers programmes in engineering, business, sciences, education, and medicine.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-J	NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME						
	TOTAL EXPENDITURE	672,145,743	655,567,800	721,333,800	692,567,200	(28,766,600)	(4.0)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	672,145,743	655,567,800	720,810,700	687,138,400	(33,672,300)	(4.7)
	<i>RUNNING COSTS</i>	–	711,500	–	600,933,300	600,933,300	n.a.
	Grants, Transfers and Capital Injections	–	711,500	–	600,933,300	600,933,300	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	600,933,300	600,933,300	n.a.
3400	Grants and Capital Injections to Others	–	711,500	–	–	–	n.a.
	<i>TRANSFERS</i>	672,145,743	654,856,300	720,810,700	86,205,100	(634,605,600)	(88.0)
3500	Social Transfers to Individuals	41,417,230	47,665,300	44,507,900	48,874,200	4,366,300	9.8
3600	Transfers to Institutions and Organisations	630,728,512	607,191,000	676,302,800	37,330,900	(638,971,900)	(94.5)
	OTHER CONSOLIDATED FUND OUTLAYS	50,107,492	51,500,000	51,000,000	54,800,000	3,800,000	7.5
4600	Loans and Advances (Disbursement)	50,107,492	51,500,000	51,000,000	54,800,000	3,800,000	7.5
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	–	–	523,100	5,428,800	4,905,700	937.8
5200	Grants and Capital Injections to Organisations	–	–	523,100	5,428,800	4,905,700	937.8

ISEAS - YUSOF ISHAK INSTITUTE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the ISEAS-Yusof Ishak Institute (ISEAS-YII). ISEAS-YII is a regional research centre dedicated to the study of social, political, and economic trends and developments in Southeast Asia and its wider geostrategic and economic environment.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-K	ISEAS - YUSOF ISHAK INSTITUTE PROGRAMME						
	TOTAL EXPENDITURE	18,999,078	22,910,600	20,720,300	20,683,800	(36,500)	(0.2)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	18,999,078	22,910,600	20,720,300	20,683,800	(36,500)	(0.2)
	<i>RUNNING COSTS</i>	<i>18,976,080</i>	<i>22,760,600</i>	<i>20,695,800</i>	<i>20,609,200</i>	<i>(86,600)</i>	<i>(0.4)</i>
	Grants, Transfers and Capital Injections	18,976,080	22,760,600	20,695,800	20,609,200	(86,600)	(0.4)
3100	Grants and Capital Injections to Statutory Boards	–	–	–	20,609,200	20,609,200	n.a.
3200	Grants and Capital Injections to Educational Institutions	18,976,080	22,760,600	20,695,800	–	(20,695,800)	(100.0)
	<i>TRANSFERS</i>	<i>22,998</i>	<i>150,000</i>	<i>24,500</i>	<i>74,600</i>	<i>50,100</i>	<i>204.5</i>
3500	Social Transfers to Individuals	22,998	150,000	24,500	74,600	50,100	204.5

SINGAPORE POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Singapore Polytechnic (SP). The main function of SP is to develop a caring community of inspired learners who are committed to serve with mastery, and to prepare their learners to be life-ready, work-ready and world-ready.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-L	SINGAPORE POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	256,180,990	260,513,400	259,907,000	261,675,400	1,768,400	0.7
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	255,904,121	254,959,300	258,946,700	255,915,400	(3,031,300)	(1.2)
	<i>RUNNING COSTS</i>	<i>246,137,961</i>	<i>244,797,100</i>	<i>249,588,000</i>	<i>244,907,900</i>	<i>(4,680,100)</i>	<i>(1.9)</i>
	Grants, Transfers and Capital Injections	246,137,961	244,797,100	249,588,000	244,907,900	(4,680,100)	(1.9)
3100	Grants and Capital Injections to Statutory Boards	–	–	–	244,907,900	244,907,900	n.a.
3200	Grants and Capital Injections to Educational Institutions	246,137,961	244,797,100	249,588,000	–	(249,588,000)	(100.0)
	<i>TRANSFERS</i>	<i>9,766,160</i>	<i>10,162,200</i>	<i>9,358,700</i>	<i>11,007,500</i>	<i>1,648,800</i>	<i>17.6</i>
3500	Social Transfers to Individuals	9,766,160	10,162,200	9,358,700	11,007,500	1,648,800	17.6
	OTHER CONSOLIDATED FUND OUTLAYS	3,999,061	4,427,000	4,925,000	5,073,000	148,000	3.0
4600	Loans and Advances (Disbursement)	3,999,061	4,427,000	4,925,000	5,073,000	148,000	3.0
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	276,869	5,554,100	960,300	5,760,000	4,799,700	499.8
5200	Grants and Capital Injections to Organisations	276,869	5,554,100	960,300	5,760,000	4,799,700	499.8

NGEE ANN POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Ngee Ann Polytechnic (NP). The function of NP is to nurture graduates who are ready for a global workplace, and lifelong learners who are imbued with 21st Century Competencies and valued at the workplace and by society.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-M	NGEE ANN POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	248,847,590	247,189,600	240,943,200	241,545,100	601,900	0.2
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	244,032,972	246,291,900	240,343,200	240,038,300	(304,900)	(0.1)
	<i>RUNNING COSTS</i>	<i>235,975,347</i>	<i>236,957,000</i>	<i>230,982,800</i>	<i>229,037,500</i>	<i>(1,945,300)</i>	<i>(0.8)</i>
	Grants, Transfers and Capital Injections	235,975,347	236,957,000	230,982,800	229,037,500	(1,945,300)	(0.8)
3100	Grants and Capital Injections to Statutory Boards	–	–	–	229,037,500	229,037,500	n.a.
3200	Grants and Capital Injections to Educational Institutions	235,975,347	236,957,000	230,982,800	–	(230,982,800)	(100.0)
	<i>TRANSFERS</i>	<i>8,057,625</i>	<i>9,334,900</i>	<i>9,360,400</i>	<i>11,000,800</i>	<i>1,640,400</i>	<i>17.5</i>
3500	Social Transfers to Individuals	8,057,625	9,334,900	9,360,400	11,000,800	1,640,400	17.5
	OTHER CONSOLIDATED FUND OUTLAYS	1,668,844	1,861,000	1,859,000	2,017,000	158,000	8.5
4600	Loans and Advances (Disbursement)	1,668,844	1,861,000	1,859,000	2,017,000	158,000	8.5
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	4,814,618	897,700	600,000	1,506,800	906,800	151.1
5200	Grants and Capital Injections to Organisations	4,814,618	897,700	600,000	1,506,800	906,800	151.1

TEMASEK POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Temasek Polytechnic (TP). The function of TP is to prepare school graduates and working adults for a future of dynamic change, with relevant knowledge, life-long skills, character, and a thirst for continuous improvement.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-N	TEMASEK POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	246,918,283	260,109,700	259,808,000	264,254,800	4,446,800	1.7
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	245,598,241	253,191,900	251,367,200	245,041,900	(6,325,300)	(2.5)
	<i>RUNNING COSTS</i>	<i>236,440,086</i>	<i>244,642,500</i>	<i>244,855,000</i>	<i>237,794,700</i>	<i>(7,060,300)</i>	<i>(2.9)</i>
	Grants, Transfers and Capital Injections	236,440,086	244,642,500	244,855,000	237,794,700	(7,060,300)	(2.9)
3100	Grants and Capital Injections to Statutory Boards	—	—	—	237,794,700	237,794,700	n.a.
3200	Grants and Capital Injections to Educational Institutions	236,440,086	244,642,500	244,855,000	—	(244,855,000)	(100.0)
	<i>TRANSFERS</i>	<i>9,158,155</i>	<i>8,549,400</i>	<i>6,512,200</i>	<i>7,247,200</i>	<i>735,000</i>	<i>11.3</i>
3500	Social Transfers to Individuals	9,158,155	8,549,400	6,512,200	7,247,200	735,000	11.3
	OTHER CONSOLIDATED FUND OUTLAYS	2,899,356	3,050,000	3,287,000	3,582,000	295,000	9.0
4600	Loans and Advances (Disbursement)	2,899,356	3,050,000	3,287,000	3,582,000	295,000	9.0
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	1,320,041	6,917,800	8,440,800	19,212,900	10,772,100	127.6
5200	Grants and Capital Injections to Organisations	1,320,041	6,917,800	8,440,800	19,212,900	10,772,100	127.6

INSTITUTE OF TECHNICAL EDUCATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Institute of Technical Education (ITE). The function of ITE is to provide pre-employment training to secondary school leavers and continuing education and training to adult learners, as well as workplace learning and work-study programmes with employers in a variety of fields ranging from engineering and infocommunications technology, to business and service skills.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-O	INSTITUTE OF TECHNICAL EDUCATION PROGRAMME						
	TOTAL EXPENDITURE	558,978,270	570,262,000	542,716,100	572,967,100	30,251,000	5.6
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	558,978,270	570,262,000	542,716,100	572,967,100	30,251,000	5.6
	<i>RUNNING COSTS</i>	<i>529,571,340</i>	<i>533,719,300</i>	<i>508,525,500</i>	<i>529,779,200</i>	<i>21,253,700</i>	<i>4.2</i>
	Grants, Transfers and Capital Injections	529,571,340	533,719,300	508,525,500	529,779,200	21,253,700	4.2
3100	Grants and Capital Injections to Statutory Boards	—	—	—	529,779,200	529,779,200	n.a.
3200	Grants and Capital Injections to Educational Institutions	529,571,340	533,719,300	508,525,500	—	(508,525,500)	(100.0)
	<i>TRANSFERS</i>	<i>29,406,930</i>	<i>36,542,700</i>	<i>34,190,600</i>	<i>43,187,900</i>	<i>8,997,300</i>	<i>26.3</i>
3500	Social Transfers to Individuals	29,406,930	36,542,700	34,190,600	43,187,900	8,997,300	26.3

SCIENCE CENTRE BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Science Centre Board (SCB). The functions of SCB are to: disseminate knowledge of science and technology to the general public and, in particular, to students, through imaginative and enjoyable means; establish a centre of excellence and innovation in non-formal science education; and serve as a catalyst for youth to develop their creativity and to nurture their interest in careers in related fields.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-P	SCIENCE CENTRE BOARD PROGRAMME						
	TOTAL EXPENDITURE	95,488,958	181,837,900	173,852,400	418,929,300	245,076,900	141.0
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	45,659,384	48,136,500	51,144,300	58,167,500	7,023,200	13.7
	<i>RUNNING COSTS</i>	<i>45,659,384</i>	<i>48,136,500</i>	<i>51,144,300</i>	<i>58,167,500</i>	<i>7,023,200</i>	<i>13.7</i>
	Grants, Transfers and Capital Injections	45,659,384	48,136,500	51,144,300	58,167,500	7,023,200	13.7
3100	Grants and Capital Injections to Statutory Boards	—	—	—	58,167,500	58,167,500	n.a.
3200	Grants and Capital Injections to Educational Institutions	45,659,384	48,136,500	51,144,300	—	(51,144,300)	(100.0)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	49,829,574	133,701,400	122,708,100	360,761,800	238,053,700	194.0
5200	Grants and Capital Injections to Organisations	49,829,574	133,701,400	122,708,100	360,761,800	238,053,700	194.0

NANYANG POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Nanyang Polytechnic (NYP). The functions of NYP are to empower learners for work and life, and co-create with industry for growth and sustainability.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-Q	NANYANG POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	275,404,010	268,689,500	264,884,500	262,476,500	(2,408,000)	(0.9)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	275,339,746	264,087,900	263,427,600	258,451,600	(4,976,000)	(1.9)
	<i>RUNNING COSTS</i>	<i>265,137,331</i>	<i>253,469,900</i>	<i>253,306,700</i>	<i>245,991,200</i>	<i>(7,315,500)</i>	<i>(2.9)</i>
	Grants, Transfers and Capital Injections	265,137,331	253,469,900	253,306,700	245,991,200	(7,315,500)	(2.9)
3100	Grants and Capital Injections to Statutory Boards	–	–	–	245,991,200	245,991,200	n.a.
3200	Grants and Capital Injections to Educational Institutions	265,137,331	253,469,900	253,306,700	–	(253,306,700)	(100.0)
	<i>TRANSFERS</i>	<i>10,202,415</i>	<i>10,618,000</i>	<i>10,120,900</i>	<i>12,460,400</i>	<i>2,339,500</i>	<i>23.1</i>
3500	Social Transfers to Individuals	10,202,415	10,618,000	10,120,900	12,460,400	2,339,500	23.1
	OTHER CONSOLIDATED FUND OUTLAYS	1,473,488	1,567,000	1,556,900	1,756,000	199,100	12.8
4600	Loans and Advances (Disbursement)	1,473,488	1,567,000	1,556,900	1,756,000	199,100	12.8
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	64,264	4,601,600	1,456,900	4,024,900	2,568,000	176.3
5200	Grants and Capital Injections to Organisations	64,264	4,601,600	1,456,900	4,024,900	2,568,000	176.3

SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Social Sciences (SUSS). SUSS provides an applied education for school leavers and adult learners in the domain of social sciences, focusing on human and community development.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-R	SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME						
	TOTAL EXPENDITURE	114,234,739	127,873,200	137,068,900	154,570,900	17,502,000	12.8
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	112,274,509	126,100,900	133,743,800	141,771,200	8,027,400	6.0
	<i>RUNNING COSTS</i>	–	–	–	133,625,700	133,625,700	<i>n.a.</i>
	Grants, Transfers and Capital Injections	–	–	–	133,625,700	133,625,700	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	133,625,700	133,625,700	<i>n.a.</i>
	<i>TRANSFERS</i>	<i>112,274,509</i>	<i>126,100,900</i>	<i>133,743,800</i>	<i>8,145,500</i>	<i>(125,598,300)</i>	<i>(93.9)</i>
3500	Social Transfers to Individuals	5,047,632	8,257,200	6,646,600	8,145,500	1,498,900	22.6
3600	Transfers to Institutions and Organisations	107,226,877	117,843,700	127,097,200	–	(127,097,200)	(100.0)
	OTHER CONSOLIDATED FUND OUTLAYS	7,710,700	8,140,800	8,554,700	8,268,000	(286,700)	(3.4)
4600	Loans and Advances (Disbursement)	7,710,700	8,140,800	8,554,700	8,268,000	(286,700)	(3.4)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	1,960,229	1,772,300	3,325,100	12,799,700	9,474,600	284.9
5200	Grants and Capital Injections to Organisations	1,960,229	1,772,300	3,325,100	12,799,700	9,474,600	284.9

SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Management University (SMU). SMU is a specialised university with seven schools offering undergraduate degree programmes in law, accountancy, business management, economics, information systems, computer science, computing and law, social sciences and integrative studies.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-S	SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME						
	TOTAL EXPENDITURE	225,712,380	205,988,100	218,258,600	205,252,200	(13,006,400)	(6.0)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	225,712,380	205,988,100	218,258,600	205,252,200	(13,006,400)	(6.0)
	<i>RUNNING COSTS</i>	–	–	–	187,849,400	187,849,400	n.a.
	Grants, Transfers and Capital Injections	–	–	–	187,849,400	187,849,400	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	187,849,400	187,849,400	n.a.
	<i>TRANSFERS</i>	225,712,380	205,988,100	218,258,600	17,402,800	(200,855,800)	(92.0)
3500	Social Transfers to Individuals	12,003,752	16,157,000	13,954,800	16,464,100	2,509,300	18.0
3600	Transfers to Institutions and Organisations	213,708,628	189,831,100	204,303,800	938,700	(203,365,100)	(99.5)
	OTHER CONSOLIDATED FUND OUTLAYS	24,695,224	24,626,000	20,016,000	21,814,300	1,798,300	9.0
4600	Loans and Advances (Disbursement)	24,695,224	24,626,000	20,016,000	21,814,300	1,798,300	9.0

NANYANG ACADEMY OF FINE ARTS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Nanyang Academy of Fine Arts (NAFA). NAFA is a private arts institution, which offers a suite of diploma and degree programmes in fine art, design, performing arts, and arts management.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-T	NANYANG ACADEMY OF FINE ARTS PROGRAMME						
	TOTAL EXPENDITURE	25,847,234	30,524,100	31,738,300	28,569,400	(3,168,900)	(10.0)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	25,847,234	28,281,600	27,541,800	28,569,400	1,027,600	3.7
	<i>RUNNING COSTS</i>	–	–	–	26,327,900	26,327,900	<i>n.a.</i>
	Grants, Transfers and Capital Injections	–	–	–	26,327,900	26,327,900	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	26,327,900	26,327,900	<i>n.a.</i>
	<i>TRANSFERS</i>	<i>25,847,234</i>	<i>28,281,600</i>	<i>27,541,800</i>	<i>2,241,500</i>	<i>(25,300,300)</i>	<i>(91.9)</i>
3500	Social Transfers to Individuals	755,450	2,019,400	1,909,800	2,241,500	331,700	17.4
3600	Transfers to Institutions and Organisations	25,091,784	26,262,200	25,632,000	–	(25,632,000)	(100.0)
	OTHER CONSOLIDATED FUND OUTLAYS	149,211	221,000	281,500	443,600	162,100	57.6
4600	Loans and Advances (Disbursement)	149,211	221,000	281,500	443,600	162,100	57.6
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	–	2,242,500	4,196,500	–	(4,196,500)	(100.0)
5200	Grants and Capital Injections to Organisations	–	2,242,500	4,196,500	–	(4,196,500)	(100.0)

LASALLE COLLEGE OF THE ARTS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the LASALLE College of the Arts (LASALLE). LASALLE is a private arts institution, which offers a range of undergraduate and postgraduate programmes in arts and design.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-U	LASALLE COLLEGE OF THE ARTS PROGRAMME						
	TOTAL EXPENDITURE	27,435,838	28,280,400	28,058,500	28,906,700	848,200	3.0
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	27,435,838	28,280,400	28,058,500	28,906,700	848,200	3.0
	<i>RUNNING COSTS</i>	–	–	–	26,274,300	26,274,300	<i>n.a.</i>
	Grants, Transfers and Capital Injections	–	–	–	26,274,300	26,274,300	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	26,274,300	26,274,300	<i>n.a.</i>
	<i>TRANSFERS</i>	<i>27,435,838</i>	<i>28,280,400</i>	<i>28,058,500</i>	<i>2,632,400</i>	<i>(25,426,100)</i>	<i>(90.6)</i>
3500	Social Transfers to Individuals	2,078,700	2,308,800	2,242,800	2,632,400	389,600	17.4
3600	Transfers to Institutions and Organisations	25,357,138	25,971,600	25,815,700	–	(25,815,700)	(100.0)
	OTHER CONSOLIDATED FUND OUTLAYS	270,308	284,000	597,900	795,900	198,000	33.1
4600	Loans and Advances (Disbursement)	270,308	284,000	597,900	795,900	198,000	33.1

REPUBLIC POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Republic Polytechnic (RP). The function of RP is to nurture innovation, professional competency, and entrepreneurial learning. It aims to be an educational institution of choice by nurturing individuals to prepare them for a dynamic world in partnership with stakeholders while leveraging problem-based learning.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-V	REPUBLIC POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	249,988,669	257,884,900	265,314,300	267,354,800	2,040,500	0.8
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	247,032,516	257,796,200	265,314,300	267,354,800	2,040,500	0.8
	<i>RUNNING COSTS</i>	<i>236,819,436</i>	<i>245,582,900</i>	<i>252,720,300</i>	<i>252,573,100</i>	<i>(147,200)</i>	<i>0.0</i>
	Grants, Transfers and Capital Injections	236,819,436	245,582,900	252,720,300	252,573,100	(147,200)	0.0
3100	Grants and Capital Injections to Statutory Boards	—	—	—	252,573,100	252,573,100	n.a.
3200	Grants and Capital Injections to Educational Institutions	236,819,436	245,582,900	252,720,300	—	(252,720,300)	(100.0)
	<i>TRANSFERS</i>	<i>10,213,080</i>	<i>12,213,300</i>	<i>12,594,000</i>	<i>14,781,700</i>	<i>2,187,700</i>	<i>17.4</i>
3500	Social Transfers to Individuals	10,213,080	12,213,300	12,594,000	14,781,700	2,187,700	17.4
	OTHER CONSOLIDATED FUND OUTLAYS	1,986,300	2,152,000	1,767,200	2,061,000	293,800	16.6
4600	Loans and Advances (Disbursement)	1,986,300	2,152,000	1,767,200	2,061,000	293,800	16.6
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	2,956,152	88,700	—	—	—	n.a.
5200	Grants and Capital Injections to Organisations	2,956,152	88,700	—	—	—	n.a.

SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Examinations and Assessment Board (SEAB). The functions of SEAB are to: develop and conduct national examinations including the Primary School Leaving Examination (PSLE), and Singapore-Cambridge General Certificate of Education (GCE) N(T)-, N(A)-, O- and A-Level examinations; and develop testing instruments and advise schools on assessment matters. SEAB serves as the examining authority for any of the national examinations or such modules or components of any of the national examinations. SEAB also provides advisory, consultancy services and training relating to assessments.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-W	SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME						
	TOTAL EXPENDITURE	96,814,617	97,354,700	94,411,600	95,688,000	1,276,400	1.4
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	96,814,617	97,354,700	94,411,600	95,688,000	1,276,400	1.4
	<i>RUNNING COSTS</i>	<i>96,814,617</i>	<i>97,354,700</i>	<i>94,411,600</i>	<i>95,688,000</i>	<i>1,276,400</i>	<i>1.4</i>
	Grants, Transfers and Capital Injections	96,814,617	97,354,700	94,411,600	95,688,000	1,276,400	1.4
3100	Grants and Capital Injections to Statutory Boards	96,814,617	97,354,700	94,411,600	95,688,000	1,276,400	1.4

SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Technology and Design (SUTD). SUTD is a specialised university, with an interdisciplinary design-focused curriculum.

Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2025	
		FY2024	FY2025	FY2025	FY2026		
		\$	\$	\$	\$	\$	%
K-X	SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME						
	TOTAL EXPENDITURE	104,060,592	122,287,700	111,466,100	106,107,900	(5,358,200)	(4.8)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	104,060,592	122,287,700	111,466,100	106,107,900	(5,358,200)	(4.8)
	RUNNING COSTS	–	–	–	94,979,900	94,979,900	n.a.
	Grants, Transfers and Capital Injections	–	–	–	94,979,900	94,979,900	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	94,979,900	94,979,900	n.a.
	TRANSFERS	104,060,592	122,287,700	111,466,100	11,128,000	(100,338,100)	(90.0)
3500	Social Transfers to Individuals	4,267,313	5,379,400	5,271,100	5,914,400	643,300	12.2
3600	Transfers to Institutions and Organisations	99,793,279	116,908,300	106,195,000	5,213,600	(100,981,400)	(95.1)
	OTHER CONSOLIDATED FUND OUTLAYS	3,901,700	4,100,000	4,100,000	5,308,100	1,208,100	29.5
4600	Loans and Advances (Disbursement)	3,901,700	4,100,000	4,100,000	5,308,100	1,208,100	29.5

SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Institute of Technology (SIT). SIT is Singapore's first university of applied learning, offering specialised degree programmes that prepare its graduates to be work-ready professionals.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-Y	SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME						
	TOTAL EXPENDITURE	308,730,602	352,346,400	330,336,000	328,537,700	(1,798,300)	(0.5)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	300,623,542	348,219,800	326,072,500	323,840,100	(2,232,400)	(0.7)
	<i>RUNNING COSTS</i>	—	—	—	299,204,400	299,204,400	n.a.
	Grants, Transfers and Capital Injections	—	—	—	299,204,400	299,204,400	n.a.
3200	Grants and Capital Injections to Educational Institutions	—	—	—	299,204,400	299,204,400	n.a.
	<i>TRANSFERS</i>	300,623,542	348,219,800	326,072,500	24,635,700	(301,436,800)	(92.4)
3500	Social Transfers to Individuals	8,246,111	22,120,000	18,517,600	23,469,300	4,951,700	26.7
3600	Transfers to Institutions and Organisations	292,377,431	326,099,800	307,554,900	1,166,400	(306,388,500)	(99.6)
	OTHER CONSOLIDATED FUND OUTLAYS	23,279,024	24,120,000	22,770,000	24,739,000	1,969,000	8.6
4600	Loans and Advances (Disbursement)	23,279,024	24,120,000	22,770,000	24,739,000	1,969,000	8.6
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	8,107,060	4,126,600	4,263,500	4,697,600	434,100	10.2
5200	Grants and Capital Injections to Organisations	8,107,060	4,126,600	4,263,500	4,697,600	434,100	10.2

SKILLSFUTURE SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under SkillsFuture Singapore (SSG). SSG drives and coordinates the implementation of the national SkillsFuture movement, promotes a culture of lifelong learning, and strengthens the ecosystem of quality education and training in Singapore. Through a holistic system of national SkillsFuture initiatives, SSG enables Singaporeans to take charge of their learning journey in their pursuit of skills mastery. SSG also works with key stakeholders to ensure that students and adults have access to high quality and industry-relevant training that meets the demands of different sectors of the economy, for an innovative and productive workforce.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-Z	SKILLSFUTURE SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	375,677,524	441,149,900	409,850,800	438,136,800	28,286,000	6.9
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	371,008,969	440,089,100	406,861,900	437,439,000	30,577,100	7.5
	<i>RUNNING COSTS</i>	<i>218,629,667</i>	<i>233,363,600</i>	<i>240,736,800</i>	<i>437,439,000</i>	<i>196,702,200</i>	<i>81.7</i>
	Grants, Transfers and Capital Injections	218,629,667	233,363,600	240,736,800	437,439,000	196,702,200	81.7
3100	Grants and Capital Injections to Statutory Boards	215,226,797	227,707,700	235,106,000	252,389,600	17,283,600	7.4
3200	Grants and Capital Injections to Educational Institutions	3,402,870	5,655,900	5,630,800	185,049,400	179,418,600	n.a.
	<i>TRANSFERS</i>	<i>152,379,302</i>	<i>206,725,500</i>	<i>166,125,100</i>	<i>–</i>	<i>(166,125,100)</i>	<i>(100.0)</i>
3600	Transfers to Institutions and Organisations	152,379,302	206,725,500	166,125,100	–	(166,125,100)	(100.0)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	4,668,555	1,060,800	2,988,900	697,800	(2,291,100)	(76.7)
5200	Grants and Capital Injections to Organisations	4,668,555	1,060,800	2,988,900	697,800	(2,291,100)	(76.7)

UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the University of the Arts Singapore (UAS). UAS is a government-supported private arts university that comprises an alliance between the LASALLE College of the Arts (LASALLE) and Nanyang Academy of Fine Arts (NAFA) as constituent members of UAS, and a central coordinating body, UAS Ltd. UAS Ltd validates, confers and awards degrees offered by both LASALLE and NAFA, and provides some centralised services to constituent members.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
K-1	UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	14,677,603	18,765,700	17,578,800	14,633,600	(2,945,200)	(16.8)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	13,125,227	15,081,000	14,256,700	14,633,600	376,900	2.6
	<i>RUNNING COSTS</i>	–	–	–	14,633,600	14,633,600	n.a.
	Grants, Transfers and Capital Injections	–	–	–	14,633,600	14,633,600	n.a.
3200	Grants and Capital Injections to Educational Institutions	–	–	–	14,633,600	14,633,600	n.a.
	<i>TRANSFERS</i>	13,125,227	15,081,000	14,256,700	–	(14,256,700)	(100.0)
3600	Transfers to Institutions and Organisations	13,125,227	15,081,000	14,256,700	–	(14,256,700)	(100.0)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	1,552,375	3,684,700	3,322,100	–	(3,322,100)	(100.0)
5200	Grants and Capital Injections to Organisations	1,552,375	3,684,700	3,322,100	–	(3,322,100)	(100.0)