

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

The Administration Programme comes under the Ministry of Digital Development and Information (MDDI) Headquarters. It drives the corporate, management, and planning functions to enable the Ministry to achieve its vision and desired outcomes.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
Q-A	ADMINISTRATION PROGRAMME						
	TOTAL EXPENDITURE	100,675,124	145,470,500	134,084,800	173,646,000	39,561,200	29.5
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	98,196,944	139,902,300	131,612,300	168,763,400	37,151,100	28.2
	<i>RUNNING COSTS</i>	<i>98,196,944</i>	<i>139,902,300</i>	<i>131,612,300</i>	<i>168,763,400</i>	<i>37,151,100</i>	<i>28.2</i>
	Expenditure on Manpower	35,351,147	32,443,600	37,875,500	37,240,000	(635,500)	(1.7)
1200	Political Appointments	1,909,337	2,183,300	2,719,100	2,583,100	(136,000)	(5.0)
1500	Permanent Staff	33,171,171	29,981,000	34,866,400	34,381,400	(485,000)	(1.4)
1600	Temporary, Daily-Rated and Other Staff	270,640	279,300	290,000	275,500	(14,500)	(5.0)
	Other Operating Expenditure	62,808,809	107,425,400	93,701,600	131,486,400	37,784,800	40.3
2100	Consumption of Products and Services	49,889,247	96,627,900	56,376,100	114,500,800	58,124,700	103.1
2200	Maintenance	–	–	–	5,944,200	5,944,200	n.a.
2300	Staff Development and Well-Being	–	–	–	5,770,000	5,770,000	n.a.
2300A	Manpower Development	4,412,394	4,152,900	4,192,400	–	(4,192,400)	(100.0)
2400	International and Public Relations, Communications	7,270,307	5,005,100	32,932,700	2,887,200	(30,045,500)	(91.2)
2700	Asset Acquisition	1,236,481	1,635,000	195,600	2,384,200	2,188,600	n.a.
2800	Miscellaneous	381	4,500	4,800	–	(4,800)	(100.0)
	Grants, Transfers and Capital Injections	36,987	33,300	35,200	37,000	1,800	5.1
3400	Grants and Capital Injections to Others	36,987	33,300	35,200	37,000	1,800	5.1
	OTHER CONSOLIDATED FUND OUTLAYS	599,383	1,108,500	133,000	8,678,700	8,545,700	n.a.
4600	Loans and Advances (Disbursement)	599,383	1,108,500	133,000	8,678,700	8,545,700	n.a.
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	2,478,181	5,568,200	2,472,500	4,882,600	2,410,100	97.5
5100	Government Development	2,478,181	5,568,200	2,472,500	4,882,600	2,410,100	97.5

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Political Appointments	4	4	4	4
Permanent Staff	176	193	172	186
TOTAL	180	197	176	190

INFORMATION PROGRAMME

PROGRAMME DESCRIPTION

The Information Programme comes under the MDDI Headquarters. The Programme's main functions include (1) setting policy directions and strategies to develop the public service media and information ecosystem, and regulate both online and offline content; (2) providing Whole-of-Government (WOG) communication guidance, support, and training through centralised capabilities such as research, media monitoring, media management, content production, digital content development, translation, and ground engagement; and (3) WOG information coordination with agencies on national issues. MDDI also works closely with the Ministry of Culture, Community and Youth (MCCY) to drive the transformation of WOG communications and engagement.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
Q-B	INFORMATION PROGRAMME						
	TOTAL EXPENDITURE	506,332,703	599,646,900	592,149,700	699,149,700	107,000,000	18.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	504,418,696	591,348,500	583,731,900	696,907,200	113,175,300	19.4
	<i>RUNNING COSTS</i>	<i>504,408,594</i>	<i>591,288,000</i>	<i>583,697,700</i>	<i>696,844,200</i>	<i>113,146,500</i>	<i>19.4</i>
	Expenditure on Manpower	53,449,054	50,868,500	53,981,200	50,630,800	(3,350,400)	(6.2)
1500	Permanent Staff	53,449,054	50,868,500	53,940,400	50,587,300	(3,353,100)	(6.2)
1600	Temporary, Daily-Rated and Other Staff	–	–	40,800	43,500	2,700	6.6
	Other Operating Expenditure	69,565,085	72,593,600	73,013,400	72,652,800	(360,600)	(0.5)
2100	Consumption of Products and Services	21,605,085	32,570,800	29,642,000	32,792,400	3,150,400	10.6
2200	Maintenance	–	–	–	1,471,700	1,471,700	n.a.
2300	Staff Development and Well-Being	–	–	–	1,830,100	1,830,100	n.a.
2300A	Manpower Development	1,065,829	1,511,800	1,884,300	–	(1,884,300)	(100.0)
2400	International and Public Relations, Communications	46,669,680	38,446,900	41,393,300	36,419,200	(4,974,100)	(12.0)
2700	Asset Acquisition	224,491	64,100	93,800	139,400	45,600	48.6
	Grants, Transfers and Capital Injections	381,394,455	467,825,900	456,703,100	573,560,600	116,857,500	25.6
3400	Grants and Capital Injections to Others	381,394,455	467,825,900	456,703,100	573,560,600	116,857,500	25.6
	<i>TRANSFERS</i>	<i>10,102</i>	<i>60,500</i>	<i>34,200</i>	<i>63,000</i>	<i>28,800</i>	<i>84.2</i>
3500	Social Transfers to Individuals	10,102	60,500	34,200	63,000	28,800	84.2
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	1,914,007	8,298,400	8,417,800	2,242,500	(6,175,300)	(73.4)
5100	Government Development	1,914,007	8,298,400	8,417,800	2,242,500	(6,175,300)	(73.4)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	321	353	324	352
TOTAL	321	353	324	352

NATIONAL LIBRARY BOARD PROGRAMME

PROGRAMME DESCRIPTION

The National Library Board (NLB) nurtures readers for life, develops learning communities, and builds a knowledgeable nation. NLB has a network of 28 Public Libraries, which includes 2 partners' libraries, and promotes reading, learning, and information literacy through a trusted, accessible, and globally connected library and information service. The National Library and the National Archives of Singapore oversee the collection, preservation, and management of the documentary heritage of Singapore and public and private archival records respectively.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
Q-J	NATIONAL LIBRARY BOARD PROGRAMME						
	TOTAL EXPENDITURE	326,058,910	359,147,600	362,841,400	394,301,700	31,460,300	8.7
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	305,987,281	332,059,700	330,276,800	335,345,800	5,069,000	1.5
	<i>RUNNING COSTS</i>	<i>305,987,281</i>	<i>332,059,700</i>	<i>330,276,800</i>	<i>335,345,800</i>	<i>5,069,000</i>	<i>1.5</i>
	Grants, Transfers and Capital Injections	305,987,281	332,059,700	330,276,800	335,345,800	5,069,000	1.5
3100	Grants and Capital Injections to Statutory Boards	305,987,281	332,059,700	330,276,800	335,345,800	5,069,000	1.5
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	20,071,629	27,087,900	32,564,600	58,955,900	26,391,300	81.0
5200	Grants and Capital Injections to Organisations	20,071,629	27,087,900	32,564,600	58,955,900	26,391,300	81.0

INFO-COMMUNICATIONS MEDIA DEVELOPMENT AUTHORITY PROGRAMME

PROGRAMME DESCRIPTION

The Infocomm Media Development Authority (IMDA) leads Singapore's digital transformation. To do this, IMDA is developing a dynamic Digital Economy and a cohesive digital society by developing talent, strengthening business capabilities, and enhancing Singapore's digital infrastructure and international collaborations. IMDA also regulates the telecommunications and media sectors to safeguard consumer interests while fostering a pro-business environment and enhances Singapore's data protection regime through the Personal Data Protection Commission.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
Q-S	INFO-COMMUNICATIONS MEDIA DEVELOPMENT AUTHORITY PROGRAMME						
	TOTAL EXPENDITURE	866,486,200	1,065,666,100	1,047,773,700	843,568,600	(204,205,100)	(19.5)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	847,572,200	1,043,109,200	985,831,400	830,632,500	(155,198,900)	(15.7)
	<i>RUNNING COSTS</i>	<i>847,572,200</i>	<i>1,043,109,200</i>	<i>985,831,400</i>	<i>830,632,500</i>	<i>(155,198,900)</i>	<i>(15.7)</i>
	Grants, Transfers and Capital Injections	847,572,200	1,043,109,200	985,831,400	830,632,500	(155,198,900)	(15.7)
3100	Grants and Capital Injections to Statutory Boards	847,572,200	1,043,109,200	985,831,400	830,632,500	(155,198,900)	(15.7)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	18,914,000	22,556,900	61,942,300	12,936,100	(49,006,200)	(79.1)
5200	Grants and Capital Injections to Organisations	18,914,000	22,556,900	61,942,300	12,936,100	(49,006,200)	(79.1)

CYBER SECURITY AGENCY OF SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

The Cyber Security Agency of Singapore (CSA)'s mission is to keep Singapore's cyberspace safe and secure, to underpin our National Security, power a Digital Economy, and protect our Digital Way of Life. Accordingly, CSA leads and coordinates efforts across Critical Information Infrastructure owners, sector leads and other government agencies, and industry partners to protect our critical and important digital infrastructure. This ensures the continued delivery of Singapore's essential services. CSA also partners stakeholders to create a safer cyberspace for enterprises and individual end-users. To achieve its mission, CSA works closely with its partners to monitor our cyberspace for cyber threats, take appropriate measures to mitigate the risks, and respond to serious cyber attacks where they do occur. CSA also collaborates with partners to anticipate and address emerging cyber threats, alongside rapidly evolving technologies. To enable its objectives, CSA collaborates with industry, academia, and government agencies to build a vibrant cybersecurity ecosystem, comprising skilled professionals, research and development expertise, and companies with deep cybersecurity capabilities to meet Singapore's security and economic needs. CSA also continues to strengthen international partnerships and cooperation, including capacity-building efforts, to shape the norms of responsible state behaviour in cyberspace and strengthen collective cybersecurity.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
Q-T	CYBER SECURITY AGENCY OF SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	251,231,242	204,842,000	190,182,100	205,675,900	15,493,800	8.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	141,657,245	168,434,000	153,089,100	172,306,200	19,217,100	12.6
	<i>RUNNING COSTS</i>	<i>141,623,145</i>	<i>168,402,000</i>	<i>153,054,100</i>	<i>172,306,200</i>	<i>19,252,100</i>	<i>12.6</i>
	Expenditure on Manpower	78,204,644	90,284,000	82,111,400	92,414,800	10,303,400	12.5
1500	Permanent Staff	77,996,608	89,809,000	81,733,300	91,921,600	10,188,300	12.5
1600	Temporary, Daily-Rated and Other Staff	208,036	475,000	378,100	493,200	115,100	30.4
	Other Operating Expenditure	56,062,226	68,943,000	59,508,800	71,469,200	11,960,400	20.1
2100	Consumption of Products and Services	51,053,582	61,567,000	52,271,600	63,044,700	10,773,100	20.6
2200	Maintenance	—	—	—	4,688,700	4,688,700	n.a.
2300	Staff Development and Well-Being	—	—	—	2,727,900	2,727,900	n.a.
2300A	Manpower Development	1,933,846	3,731,000	3,099,300	—	(3,099,300)	(100.0)
2400	International and Public Relations, Communications	2,969,977	3,638,000	3,868,000	800,400	(3,067,600)	(79.3)
2700	Asset Acquisition	55,418	7,000	155,800	198,500	42,700	27.4
2800	Miscellaneous	49,403	—	114,100	9,000	(105,100)	(92.1)

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	Grants, Transfers and Capital Injections	7,356,275	9,175,000	11,433,900	8,422,200	(3,011,700)	(26.3)
3100	Grants and Capital Injections to Statutory Boards	1,437,290	6,795,000	4,100,000	2,475,000	(1,625,000)	(39.6)
3400	Grants and Capital Injections to Others	5,918,985	2,380,000	7,333,900	5,947,200	(1,386,700)	(18.9)
	<i>TRANSFERS</i>	<i>34,100</i>	<i>32,000</i>	<i>35,000</i>	<i>–</i>	<i>(35,000)</i>	<i>(100.0)</i>
3500	Social Transfers to Individuals	34,100	32,000	35,000	–	(35,000)	(100.0)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	109,573,997	36,408,000	37,093,000	33,369,700	(3,723,300)	(10.0)
5100	Government Development	109,573,997	36,408,000	37,093,000	33,369,700	(3,723,300)	(10.0)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	425	481	434	470
TOTAL	425	481	434	470

SMART NATION GROUP PROGRAMME

PROGRAMME DESCRIPTION

The Smart Nation Group Programme comes under the MDDI Headquarters. The Programme's main functions include setting policy directions and strategies to steward Singapore's Smart Nation agenda and direct digital developments toward key goals. This includes working with stakeholders across the Whole-of-Government and nation to (1) drive the growth of Singapore's Digital Economy; (2) build an inclusive digital society that is well-equipped to thrive in a digital future; (3) develop trusted, secure, and resilient online spaces that are conducive to citizens' wellbeing; (4) drive the digital transformation of the Government; and (5) build long-term digital capabilities for the public sector.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
Q-U	SMART NATION GROUP PROGRAMME						
	TOTAL EXPENDITURE	76,780,437	78,301,100	88,482,100	118,081,400	29,599,300	33.5
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	68,357,106	75,032,300	83,600,800	111,443,000	27,842,200	33.3
	<i>RUNNING COSTS</i>	<i>68,357,106</i>	<i>74,971,100</i>	<i>83,600,800</i>	<i>111,443,000</i>	<i>27,842,200</i>	<i>33.3</i>
	Expenditure on Manpower	35,316,813	38,444,900	44,976,700	45,564,500	587,800	1.3
1500	Permanent Staff	35,308,190	38,302,400	44,976,700	45,564,500	587,800	1.3
1600	Temporary, Daily-Rated and Other Staff	8,623	142,500	—	—	—	n.a.
	Other Operating Expenditure	29,060,579	12,780,800	24,052,900	32,223,500	8,170,600	34.0
2100	Consumption of Products and Services	28,720,473	12,028,100	23,694,100	31,909,500	8,215,400	34.7
2300	Staff Development and Well-Being	—	—	—	273,600	273,600	n.a.
2300A	Manpower Development	40,117	—	—	—	—	n.a.
2400	International and Public Relations, Communications	299,989	752,700	358,800	40,400	(318,400)	(88.7)
	Grants, Transfers and Capital Injections	3,979,714	23,745,400	14,571,200	33,655,000	19,083,800	131.0
3100	Grants and Capital Injections to Statutory Boards	3,979,714	23,745,400	14,571,200	33,655,000	19,083,800	131.0
	<i>TRANSFERS</i>	<i>—</i>	<i>61,200</i>	<i>—</i>	<i>—</i>	<i>—</i>	<i>n.a.</i>
3800	International Organisations and Overseas Development Assistance	—	61,200	—	—	—	n.a.
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	8,423,331	3,268,800	4,881,300	6,638,400	1,757,100	36.0
5100	Government Development	1,124,513	268,800	758,500	638,400	(120,100)	(15.8)
5200	Grants and Capital Injections to Organisations	7,298,818	3,000,000	4,122,800	6,000,000	1,877,200	45.5

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	191	228	208	278
TOTAL	191	228	208	278

GOVERNMENT TECHNOLOGY AGENCY PROGRAMME

PROGRAMME DESCRIPTION

The Government Technology Agency of Singapore (GovTech) harnesses Information and Communications Technology and Smart Systems (ICT&SS) to drive Singapore's Smart Nation initiatives and public sector digital transformation. GovTech partners with other public agencies to develop and deliver secure digital services and technology solutions for citizens and businesses. GovTech also provides central Government ICT infrastructure, as well as platforms and tools to improve productivity of the public sector workforce. As the functional leader for ICT&SS, GovTech raises and sustains the overall capabilities of the Government in Data & Artificial Intelligence, Product Development, Smart City Technology, Digital Infrastructure, and Cybersecurity.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
Q-V	GOVERNMENT TECHNOLOGY AGENCY PROGRAMME						
	TOTAL EXPENDITURE	611,005,706	605,704,000	624,591,600	669,289,100	44,697,500	7.2
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	522,934,739	605,704,000	624,591,600	669,289,100	44,697,500	7.2
	<i>RUNNING COSTS</i>	<i>522,934,739</i>	<i>605,704,000</i>	<i>624,591,600</i>	<i>669,289,100</i>	<i>44,697,500</i>	<i>7.2</i>
	Other Operating Expenditure ¹	276,053,439	75,436,300	53,408,100	59,138,900	5,730,800	10.7
2100	Consumption of Products and Services	276,053,439	75,436,300	53,408,100	59,138,900	5,730,800	10.7
	Grants, Transfers and Capital Injections	246,881,300	530,267,700	571,183,500	610,150,200	38,966,700	6.8
3100	Grants and Capital Injections to Statutory Boards	246,881,300	530,267,700	571,183,500	610,150,200	38,966,700	6.8
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	88,070,967	–	–	–	–	n.a.
5200	Grants and Capital Injections to Organisations	88,070,967	–	–	–	–	n.a.

¹ MDDI has re-classified GovTech's ICT&SS expenditure from development expenditure to operating expenditure since FY2025 to better represent the nature of GovTech's work in software development. A majority of GovTech's Other Operating Expenditure is also re-classified to Grants to better reflect its role in developing digital products and software for public agencies.