MANAGEMENT AND DEVELOPMENT PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Ministry of Law HQ. Its main functions are:

- To formulate and review intellectual property, insolvency, public trustee, moneylending, pawnbroking, legal aid, community mediation, and precious stones and precious metals dealers sectors' policies, legislation and strategies under MinLaw's purview;
- To provide legal and relevant policy input to proposed Bills and programmes of other Ministries;
- To develop the legal services, alternative dispute resolution and intellectual property sectors;
- To regulate the precious stones and precious metals dealers, moneylending, pawnbroking and legal services sectors to prevent money laundering, terrorism financing, and the financing of proliferation of weapons of mass destruction;
- To provide legal aid to eligible accused persons of limited means in criminal matters; and
- To provide support in ICT Operations and Infrastructure management, operationalisation of data and ICT governance, compliance and cybersecurity measures, development of data analytics capabilities and Ops-Tech integration, and digital transformation in the Ministry.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-A	**MANAGEMENT AND DEVELOPMENT PROGRAMME**						
	TOTAL EXPENDITURE	**91,480,326**	**119,379,300**	**116,630,700**	**134,071,200**	**17,440,500**	**15.0**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**77,476,717**	**100,189,200**	**98,517,500**	**123,212,600**	**24,695,100**	**25.1**
	RUNNING COSTS	*60,927,877*	*79,526,600*	*77,443,700*	*97,500,300*	*20,056,600*	*25.9*
	Expenditure on Manpower	**29,892,817**	**35,801,200**	**35,600,300**	**39,092,800**	**3,492,500**	**9.8**
1200	Political Appointments	1,905,840	2,745,500	3,051,300	2,595,400	(455,900)	(14.9)
1500	Permanent Staff	27,917,852	32,926,700	32,483,600	36,497,400	4,013,800	12.4
1600	Temporary, Daily-Rated and Other Staff	69,124	129,000	65,400	–	(65,400)	(100.0)
	Other Operating Expenditure	**29,734,013**	**41,416,600**	**39,436,600**	**52,008,100**	**12,571,500**	**31.9**
2100	Consumption of Products and Services	26,541,805	34,772,000	36,715,700	42,984,600	6,268,900	17.1
2200	Maintenance	–	–	–	8,790,300	8,790,300	n.a.
2300	Staff Development and Well-Being	–	–	–	88,800	88,800	n.a.
2300A	Manpower Development	75,236	132,200	79,400	–	(79,400)	(100.0)
2400	International and Public Relations, Communications	2,768,900	6,512,400	2,641,500	144,400	(2,497,100)	(94.5)
2700	Asset Acquisition	322,802	–	–	–	–	n.a.
2800	Miscellaneous	25,271	–	–	–	–	n.a.

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
	Grants, Transfers and Capital Injections	**1,301,047**	**2,308,800**	**2,406,800**	**6,399,400**	**3,992,600**	**165.9**
3100	Grants and Capital Injections to Statutory Boards	1,301,047	2,308,800	2,406,800	6,399,400	3,992,600	165.9
	TRANSFERS	*16,548,840*	*20,662,600*	*21,073,800*	*25,712,300*	*4,638,500*	*22.0*
3600	Transfers to Institutions and Organisations	16,181,542	20,158,600	20,395,000	25,243,100	4,848,100	23.8
3800	International Organisations and Overseas Development Assistance	367,298	504,000	678,800	469,200	(209,600)	(30.9)
	OTHER CONSOLIDATED FUND OUTLAYS	**–**	**46,500**	**36,000**	**46,000**	**10,000**	**27.8**
4600	Loans and Advances (Disbursement)	–	46,500	36,000	46,000	10,000	27.8
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	**14,003,609**	**19,190,100**	**18,113,200**	**10,858,600**	**(7,254,600)**	**(40.1)**
5100	Government Development	13,897,409	19,141,600	17,826,200	10,629,400	(7,196,800)	(40.4)
5200	Grants and Capital Injections to Organisations	106,199	48,500	287,000	229,200	(57,800)	(20.1)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Political Appointments	3	3	3	3
Permanent Staff	175	202	183	207
TOTAL	**178**	**205**	**186**	**210**

APPEALS BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Appeals Board, a tribunal constituted under the Land Acquisition Act to hear appeals in respect of any award of compensation made by the Collector of Land Revenue under the Land Acquisition Act for the compulsory acquisition of land. Its main functions are:

- To accept the filing of appeals in accordance with the Land Acquisition Act and maintain the Register of Appeals;
- To adjudicate on the merits of appeals lodged against compensation awards made by the Collector of Land Revenue in respect of land acquired under the Land Acquisition Act, which proceed to hearing; and
- In suitable cases, to facilitate an amicable settlement on the compensation.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-D	**APPEALS BOARD PROGRAMME**						
	TOTAL EXPENDITURE	**341,484**	**353,500**	**304,800**	**316,500**	**11,700**	**3.8**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**341,484**	**353,500**	**304,800**	**316,500**	**11,700**	**3.8**
	RUNNING COSTS	*341,484*	*353,500*	*304,800*	*316,500*	*11,700*	*3.8*
	Expenditure on Manpower	**336,292**	**334,200**	**292,500**	**301,200**	**8,700**	**3.0**
1500	Permanent Staff	336,292	334,200	292,500	301,200	8,700	3.0
	Other Operating Expenditure	**5,192**	**19,300**	**12,300**	**15,300**	**3,000**	**24.4**
2100	Consumption of Products and Services	4,609	18,500	11,100	14,100	3,000	27.0
2300	Staff Development and Well-Being	–	–	–	1,200	1,200	n.a.
2300A	Manpower Development	584	800	1,200	–	(1,200)	(100.0)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	3	3	3	3
TOTAL	**3**	**3**	**3**	**3**

PUBLIC TRUSTEE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Public Trustee's Office. Its functions are to administer relevant estates of deceased and other persons and relevant motor accident compensation claims.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-E	**PUBLIC TRUSTEE PROGRAMME**						
	TOTAL EXPENDITURE	**1,512,564**	**2,358,900**	**2,416,000**	**2,667,900**	**251,900**	**10.4**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**1,512,564**	**2,358,900**	**2,416,000**	**2,667,900**	**251,900**	**10.4**
	RUNNING COSTS	*1,512,564*	*2,358,900*	*2,416,000*	*2,667,900*	*251,900*	*10.4*
	Expenditure on Manpower	**1,439,624**	**2,218,800**	**2,281,600**	**2,523,500**	**241,900**	**10.6**
1500	Permanent Staff	1,439,624	2,183,800	2,281,600	2,523,500	241,900	10.6
1600	Temporary, Daily-Rated and Other Staff	–	35,000	–	–	–	n.a.
	Other Operating Expenditure	**72,940**	**140,100**	**134,400**	**144,400**	**10,000**	**7.4**
2100	Consumption of Products and Services	20,162	33,500	34,500	55,000	20,500	59.4
2300	Staff Development and Well-Being	–	–	–	9,400	9,400	n.a.
2300A	Manpower Development	7,951	9,100	9,400	–	(9,400)	(100.0)
2400	International and Public Relations, Communications	–	10,200	5,500	–	(5,500)	(100.0)
2800	Miscellaneous	44,827	87,300	85,000	80,000	(5,000)	(5.9)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	19	19	16	17
TOTAL	**19**	**19**	**16**	**17**

REGISTRIES OF MONEYLENDERS AND PAWNBROKERS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Registries of Moneylenders and Pawnbrokers. Its functions are to license and regulate moneylenders and pawnbrokers.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-F	**REGISTRIES OF MONEYLENDERS AND PAWNBROKERS PROGRAMME**						
	TOTAL EXPENDITURE	**3,657,843**	**4,041,300**	**4,072,400**	**4,255,200**	**182,800**	**4.5**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**3,657,843**	**4,041,300**	**4,072,400**	**4,255,200**	**182,800**	**4.5**
	RUNNING COSTS	*3,657,843*	*4,041,300*	*4,072,400*	*4,255,200*	*182,800*	*4.5*
	Expenditure on Manpower	**3,600,938**	**3,986,400**	**4,016,500**	**4,136,900**	**120,400**	**3.0**
1500	Permanent Staff	3,600,938	3,951,400	4,016,500	4,136,900	120,400	3.0
1600	Temporary, Daily-Rated and Other Staff	–	35,000	–	–	–	n.a.
	Other Operating Expenditure	**56,905**	**54,900**	**55,900**	**118,300**	**62,400**	**111.6**
2100	Consumption of Products and Services	27,650	40,300	31,900	94,300	62,400	195.6
2300	Staff Development and Well-Being	–	–	–	24,000	24,000	n.a.
2300A	Manpower Development	29,255	14,600	24,000	–	(24,000)	(100.0)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	28	28	28	28
TOTAL	**28**	**28**	**28**	**28**

INSOLVENCY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Insolvency Office. Its functions are to administer bankruptcies, debt repayment schemes and company liquidations, and to license and regulate insolvency practitioners.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-G	**INSOLVENCY PROGRAMME**						
	TOTAL EXPENDITURE	**10,393,828**	**11,767,400**	**11,160,200**	**13,180,500**	**2,020,300**	**18.1**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**10,393,828**	**11,767,400**	**11,160,200**	**13,180,500**	**2,020,300**	**18.1**
	RUNNING COSTS	*10,393,828*	*11,767,400*	*11,160,200*	*13,180,500*	*2,020,300*	*18.1*
	Expenditure on Manpower	**9,489,807**	**10,517,700**	**9,459,600**	**10,041,500**	**581,900**	**6.2**
1500	Permanent Staff	9,455,817	10,490,800	8,882,100	10,041,500	1,159,400	13.1
1600	Temporary, Daily-Rated and Other Staff	33,990	26,900	577,500	–	(577,500)	(100.0)
	Other Operating Expenditure	**904,021**	**1,249,700**	**1,700,600**	**3,139,000**	**1,438,400**	**84.6**
2100	Consumption of Products and Services	766,677	943,400	1,484,100	3,105,400	1,621,300	109.2
2300	Staff Development and Well-Being	–	–	–	30,600	30,600	n.a.
2300A	Manpower Development	37,480	25,700	28,200	–	(28,200)	(100.0)
2400	International and Public Relations, Communications	99,243	279,600	188,300	3,000	(185,300)	(98.4)
2700	Asset Acquisition	–	1,000	–	–	–	n.a.
2800	Miscellaneous	620	–	–	–	–	n.a.

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	69	72	69	74
TOTAL	**69**	**72**	**69**	**74**

LEGAL AID PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Legal Aid Bureau. Its functions are to provide legal aid, assistance and advice to persons of limited means on a wide range of civil matters including divorce, adoptions, claims for maintenance, custody of children, separation, wrongful dismissals, tenancy disputes, monetary claims, motor, and industrial accident claims and estate matters.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-I	**LEGAL AID PROGRAMME**						
	TOTAL EXPENDITURE	**8,210,216**	**12,030,800**	**11,446,200**	**12,443,500**	**997,300**	**8.7**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**8,210,216**	**12,030,800**	**11,446,200**	**12,443,500**	**997,300**	**8.7**
	RUNNING COSTS	*8,210,216*	*12,030,800*	*11,446,200*	*12,443,500*	*997,300*	*8.7*
	Expenditure on Manpower	**8,081,063**	**8,891,700**	**9,282,500**	**9,786,200**	**503,700**	**5.4**
1500	Permanent Staff	8,060,779	8,871,800	9,239,800	9,786,200	546,400	5.9
1600	Temporary, Daily-Rated and Other Staff	20,284	19,900	42,700	–	(42,700)	(100.0)
	Other Operating Expenditure	**129,153**	**3,139,100**	**2,163,700**	**2,657,300**	**493,600**	**22.8**
2100	Consumption of Products and Services	61,418	3,103,200	2,073,700	2,622,300	548,600	26.5
2300	Staff Development and Well-Being	–	–	–	35,000	35,000	n.a.
2300A	Manpower Development	20,408	24,300	50,000	–	(50,000)	(100.0)
2400	International and Public Relations, Communications	47,326	11,600	40,000	–	(40,000)	(100.0)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	49	51	52	53
TOTAL	**49**	**51**	**52**	**53**

POLICY AND CORPORATE SERVICES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Ministry of Law HQ. Its main functions are:

- To formulate and review legal and land policies, legislation and strategies under MinLaw's purview;
- To provide legal and relevant policy input to proposed Bills and programmes of other Ministries;
- To administer the licensing of law practices and the registration of Singapore solicitors practising in foreign law practice entities, foreign-qualified lawyers, and individuals with ownership interests in law practices; and
- To provide support services in human resource, staff development, finance, corporate communications, corporate development and planning, audit and enterprise risk management, and general administration, for the Departments of MinLaw.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-J	**POLICY AND CORPORATE SERVICES PROGRAMME**						
	TOTAL EXPENDITURE	**37,151,028**	**45,755,800**	**46,070,600**	**54,270,100**	**8,199,500**	**17.8**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**37,151,028**	**45,755,800**	**46,070,600**	**54,270,100**	**8,199,500**	**17.8**
	RUNNING COSTS	*35,435,834*	*42,046,200*	*42,517,800*	*51,631,000*	*9,113,200*	*21.4*
	Expenditure on Manpower	**25,192,798**	**27,397,200**	**30,382,200**	**31,577,700**	**1,195,500**	**3.9**
1500	Permanent Staff	25,153,378	27,352,400	29,505,900	30,577,700	1,071,800	3.6
1600	Temporary, Daily-Rated and Other Staff	39,420	44,800	876,300	1,000,000	123,700	14.1
	Other Operating Expenditure	**10,243,036**	**14,649,000**	**12,135,600**	**20,053,300**	**7,917,700**	**65.2**
2100	Consumption of Products and Services	6,569,533	10,147,600	7,323,700	16,734,100	9,410,400	128.5
2200	Maintenance	–	–	–	72,000	72,000	n.a.
2300	Staff Development and Well-Being	–	–	–	2,707,000	2,707,000	n.a.
2300A	Manpower Development	1,441,055	2,322,700	1,782,800	–	(1,782,800)	(100.0)
2400	International and Public Relations, Communications	2,214,524	2,130,300	2,975,100	496,800	(2,478,300)	(83.3)
2700	Asset Acquisition	13,445	29,000	34,000	23,000	(11,000)	(32.4)
2800	Miscellaneous	4,479	19,400	20,000	20,400	400	2.0
	TRANSFERS	*1,715,195*	*3,709,600*	*3,552,800*	*2,639,100*	*(913,700)*	*(25.7)*
3600	Transfers to Institutions and Organisations	548,513	814,300	839,500	–	(839,500)	(100.0)
3800	International Organisations and Overseas Development Assistance	1,166,682	2,895,300	2,713,300	2,639,100	(74,200)	(2.7)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	166	173	163	177
TOTAL	**166**	**173**	**163**	**177**

LANDS AND PROPERTIES ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme is administered through the Singapore Land Authority. The functions carried out under this programme include the management of State land and properties, sale of State land, and compulsory acquisition of private land.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-N	**LANDS AND PROPERTIES ADMINISTRATION PROGRAMME**						
	TOTAL EXPENDITURE	**484,802,658**	**253,977,500**	**254,323,700**	**431,700,500**	**177,376,800**	**69.7**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**132,109,327**	**134,194,100**	**135,994,000**	**155,511,500**	**19,517,500**	**14.4**
	RUNNING COSTS	*132,109,327*	*134,194,100*	*135,994,000*	*155,511,500*	*19,517,500*	*14.4*
	Other Operating Expenditure	**122,115,095**	**108,822,000**	**113,912,300**	**123,226,100**	**9,313,800**	**8.2**
2100	Consumption of Products and Services	122,115,095	108,822,000	113,912,300	123,226,100	9,313,800	8.2
	Grants, Transfers and Capital Injections	**9,994,232**	**25,372,100**	**22,081,700**	**32,285,400**	**10,203,700**	**46.2**
3100	Grants and Capital Injections to Statutory Boards	9,994,232	25,372,100	22,081,700	32,285,400	10,203,700	46.2
	OTHER CONSOLIDATED FUND OUTLAYS	**34,075,860**	**41,014,400**	**41,014,400**	**45,464,400**	**4,450,000**	**10.8**
4100	Expenses on Land Sales	34,075,860	41,014,400	41,014,400	45,464,400	4,450,000	10.8
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	**352,693,330**	**119,783,400**	**118,329,700**	**276,189,000**	**157,859,300**	**133.4**
5100	Government Development	352,693,330	119,783,400	118,329,700	276,189,000	157,859,300	133.4

COMMUNITY MEDIATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Community Mediation Unit. Its main functions are:

- To provide community mediation services to the public; and
- To promote mediation as a preferred means of dispute resolution for social and relational disputes.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-O	**COMMUNITY MEDIATION PROGRAMME**						
	TOTAL EXPENDITURE	**1,840,170**	**2,730,200**	**2,400,400**	**2,550,800**	**150,400**	**6.3**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**1,840,170**	**2,730,200**	**2,400,400**	**2,550,800**	**150,400**	**6.3**
	RUNNING COSTS	*1,840,170*	*2,730,200*	*2,400,400*	*2,550,800*	*150,400*	*6.3*
	Expenditure on Manpower	**1,590,574**	**2,351,000**	**2,097,200**	**2,160,100**	**62,900**	**3.0**
1500	Permanent Staff	1,590,574	2,316,000	2,097,200	2,160,100	62,900	3.0
1600	Temporary, Daily-Rated and Other Staff	–	35,000	–	–	–	n.a.
	Other Operating Expenditure	**249,596**	**379,200**	**303,200**	**390,700**	**87,500**	**28.9**
2100	Consumption of Products and Services	50,580	161,500	97,800	331,800	234,000	239.3
2300	Staff Development and Well-Being	–	–	–	8,900	8,900	n.a.
2300A	Manpower Development	6,005	4,300	4,400	–	(4,400)	(100.0)
2400	International and Public Relations, Communications	190,980	213,400	201,000	50,000	(151,000)	(75.1)
2700	Asset Acquisition	2,030	–	–	–	–	n.a.

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	15	16	13	16
TOTAL	**15**	**16**	**13**	**16**

MAINTENANCE ENFORCEMENT PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Maintenance Enforcement Division. Its main functions are:

- To obtain information about parties' financial circumstances from third party agencies;
- To conduct conciliation sessions between parties; and
- To refer suitable parties to financial assistance.

This facilitates more sustainable outcomes in the enforcement of family maintenance orders.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		$	$	$	$	$	%
R-P	**MAINTENANCE ENFORCEMENT PROGRAMME**						
	TOTAL EXPENDITURE	**–**	**1,959,700**	**2,243,400**	**3,900,500**	**1,657,100**	**73.9**
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	**–**	**1,959,700**	**2,243,400**	**3,900,500**	**1,657,100**	**73.9**
	RUNNING COSTS	*–*	*1,959,700*	*2,243,400*	*3,900,500*	*1,657,100*	*73.9*
	Expenditure on Manpower	**–**	**1,818,800**	**2,102,900**	**3,525,500**	**1,422,600**	**67.6**
1500	Permanent Staff	–	1,818,800	1,997,100	3,525,500	1,528,400	76.5
1600	Temporary, Daily-Rated and Other Staff	–	–	105,800	–	(105,800)	(100.0)
	Other Operating Expenditure	**–**	**140,900**	**140,500**	**375,000**	**234,500**	**166.9**
2100	Consumption of Products and Services	–	22,400	94,500	366,000	271,500	287.3
2300	Staff Development and Well-Being	–	–	–	9,000	9,000	n.a.
2300A	Manpower Development	–	8,400	5,000	–	(5,000)	(100.0)
2400	International and Public Relations, Communications	–	110,100	41,000	–	(41,000)	(100.0)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	–	14	14	14
TOTAL	**–**	**14**	**14**	**14**