

CORPORATE SERVICES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Ministry of Culture, Community and Youth (MCCY) HQ. It includes the corporate services functions of communications and engagement, corporate administration, human resource, internal audit, legal services, organisational development, and strategic planning & finance.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-A	CORPORATE SERVICES PROGRAMME						
	TOTAL EXPENDITURE	48,933,268	62,376,100	61,181,200	77,723,200	16,542,000	27.0
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	48,768,565	60,976,100	59,697,000	72,486,800	12,789,800	21.4
	<i>RUNNING COSTS</i>	<i>48,768,565</i>	<i>60,976,100</i>	<i>59,697,000</i>	<i>72,486,800</i>	<i>12,789,800</i>	<i>21.4</i>
	Expenditure on Manpower	28,202,536	27,516,000	32,512,900	35,598,000	3,085,100	9.5
1200	Political Appointments	1,729,765	2,683,700	3,176,000	3,410,700	234,700	7.4
1500	Permanent Staff	26,444,038	24,724,300	29,243,900	32,091,300	2,847,400	9.7
1600	Temporary, Daily-Rated and Other Staff	28,733	108,000	93,000	96,000	3,000	3.2
	Other Operating Expenditure	16,142,677	28,945,100	22,077,000	32,244,300	10,167,300	46.1
2100	Consumption of Products and Services	7,797,291	18,777,300	8,142,200	20,916,800	12,774,600	156.9
2200	Maintenance	–	–	–	2,212,100	2,212,100	n.a.
2300	Staff Development and Well-Being	–	–	–	1,940,300	1,940,300	n.a.
2300A	Manpower Development	1,334,365	1,793,600	1,841,600	–	(1,841,600)	(100.0)
2400	International and Public Relations, Communications	6,991,804	8,150,600	11,584,000	6,721,000	(4,863,000)	(42.0)
2700	Asset Acquisition	7,958	223,600	499,200	444,100	(55,100)	(11.0)
2800	Miscellaneous	11,259	–	10,000	10,000	–	–
	Grants, Transfers and Capital Injections	4,423,352	4,515,000	5,107,100	4,644,500	(462,600)	(9.1)
3100	Grants and Capital Injections to Statutory Boards	2,494,888	2,211,000	1,710,000	1,951,000	241,000	14.1
3200	Grants and Capital Injections to Educational Institutions	–	–	537,300	316,000	(221,300)	(41.2)
3400	Grants and Capital Injections to Others	1,928,464	2,304,000	2,859,800	2,377,500	(482,300)	(16.9)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	164,703	1,400,000	1,484,200	5,236,400	3,752,200	252.8
5100	Government Development	164,703	1,400,000	1,484,200	5,236,400	3,752,200	252.8

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Political Appointments	4	4	5	5
Permanent Staff	119	135	129	139
TOTAL	123	139	134	144

ARTS AND HERITAGE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Arts and Heritage Division and the Culture Academy (CA) of MCCY.

The Arts and Heritage Division aims to promote the growth of Singapore's arts and heritage sector. Through an appreciation of our local arts and heritage, we bring people together and enhance our national identity. The Division provides policy direction and support to the National Arts Council, the National Heritage Board, The Esplanade Company Limited, the School of the Arts, Singapore, the National Gallery Singapore, the Singapore Art Museum, and the STPI – Creative Workshop & Gallery. The Division will also introduce policies and programmes that make the arts and heritage more accessible to Singaporeans, and further develop the local arts and heritage ecosystem.

The CA champions the development of the next generation of Singapore's cultural leaders in the arts and culture sectors. It is a centre of excellence for cultural thought leadership that develops and aligns cultural leaders of MCCY institutions towards MCCY's strategic outcomes, with two key focus areas: Leadership & Capability Development, and Research & Partnership.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-B	ARTS AND HERITAGE PROGRAMME						
	TOTAL EXPENDITURE	204,093,878	293,110,400	241,546,800	254,271,800	12,725,000	5.3
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	185,375,848	252,208,500	216,600,500	223,664,100	7,063,600	3.3
	<i>RUNNING COSTS</i>	<i>185,375,848</i>	<i>212,661,800</i>	<i>207,720,500</i>	<i>206,664,100</i>	<i>(1,056,400)</i>	<i>(0.5)</i>
	Expenditure on Manpower	4,712,277	6,663,500	6,144,200	7,081,300	937,100	15.3
1500	Permanent Staff	4,699,311	6,659,900	6,128,600	7,065,300	936,700	15.3
1600	Temporary, Daily-Rated and Other Staff	12,966	3,600	15,600	16,000	400	2.6
	Other Operating Expenditure	3,761,234	20,944,000	11,147,400	14,163,100	3,015,700	27.1
2100	Consumption of Products and Services	3,316,693	20,595,900	10,664,800	12,191,900	1,527,100	14.3
2200	Maintenance	–	–	–	1,884,600	1,884,600	n.a.
2400	International and Public Relations, Communications	444,420	348,100	479,500	86,600	(392,900)	(81.9)
2700	Asset Acquisition	121	–	3,100	–	(3,100)	(100.0)
	Grants, Transfers and Capital Injections	176,902,337	185,054,300	190,428,900	185,419,700	(5,009,200)	(2.6)
3100	Grants and Capital Injections to Statutory Boards	5,569,949	7,907,600	8,067,600	5,150,000	(2,917,600)	(36.2)
3200	Grants and Capital Injections to Educational Institutions	20,588,799	20,588,700	20,588,800	21,288,800	700,000	3.4
3400	Grants and Capital Injections to Others	150,743,590	156,558,000	161,772,500	158,980,900	(2,791,600)	(1.7)

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	TRANSFERS	–	39,546,700	8,880,000	17,000,000	8,120,000	91.4
3500	Social Transfers to Individuals	–	39,546,700	8,880,000	17,000,000	8,120,000	91.4
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	18,718,029	40,901,900	24,946,300	30,607,700	5,661,400	22.7
5100	Government Development	12,865,708	19,714,000	15,843,700	9,949,200	(5,894,500)	(37.2)
5200	Grants and Capital Injections to Organisations	5,852,321	21,187,900	9,102,600	20,658,500	11,555,900	127.0

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	31	42	47	54
TOTAL	31	42	47	54

CHARITIES AND CO-OPERATIVES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Charities Unit and the Registry of Co-operative Societies and Mutual Benefit Organisations.

The Charities Unit, which is under the purview of the Commissioner of Charities, undertakes both policy and regulatory functions relating to charities/Institutions of a Public Character and fundraising activities. Together with the Charity Council and the five Sector Administrators, it seeks to promote good governance, ensure regulatory relevance and compliance, and be a proactive charity advisory. This is to achieve a well-governed and thriving charity sector with strong public support, where members of the public and donors practise informed giving.

The Registry of Co-operative Societies and Mutual Benefit Organisations regulates co-operative societies and mutual benefit organisations (MBOs), so as to protect members' interests. It formulates, implements, and reviews policies relating to co-operatives and MBOs. The Registry works closely with its stakeholders to strengthen co-operatives' governance and management capabilities.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-C	CHARITIES AND CO-OPERATIVES PROGRAMME						
	TOTAL EXPENDITURE	11,301,143	11,958,700	11,864,800	14,063,200	2,198,400	18.5
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	11,301,143	11,958,700	11,864,800	13,063,200	1,198,400	10.1
	<i>RUNNING COSTS</i>	<i>6,328,368</i>	<i>6,901,500</i>	<i>6,807,600</i>	<i>7,912,200</i>	<i>1,104,600</i>	<i>16.2</i>
	Expenditure on Manpower	4,928,803	4,950,300	5,185,400	5,861,700	676,300	13.0
1500	Permanent Staff	4,928,803	4,950,300	5,185,400	5,861,700	676,300	13.0
	Other Operating Expenditure	1,380,762	1,951,200	1,563,200	2,000,500	437,300	28.0
2100	Consumption of Products and Services	1,144,188	1,745,400	1,392,800	1,995,800	603,000	43.3
2400	International and Public Relations, Communications	236,574	205,800	170,400	4,700	(165,700)	(97.2)
	Grants, Transfers and Capital Injections	18,803	–	59,000	50,000	(9,000)	(15.3)
3200	Grants and Capital Injections to Educational Institutions	–	–	59,000	50,000	(9,000)	(15.3)
3400	Grants and Capital Injections to Others	18,803	–	–	–	–	n.a.
	TRANSFERS	4,972,775	5,057,200	5,057,200	5,151,000	93,800	1.9
3600	Transfers to Institutions and Organisations	4,972,775	5,057,200	5,057,200	5,151,000	93,800	1.9

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	-	-	-	1,000,000	1,000,000	n.a.
5100	Government Development	-	-	-	1,000,000	1,000,000	n.a.

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	31	31	27	30
TOTAL	31	31	27	30

RESILIENCE, ENGAGEMENT & PARTNERSHIPS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Resilience and Engagement Division (RED) and the Government Partnerships & Engagement Group (GPEG).

RED and GPEG aim to encourage and empower civic participation. This includes promoting and supporting volunteerism as well as ground up initiatives that benefit the community. It also includes developing the partnerships and engagement capabilities of the public service to create more opportunities for dialogue and partnership between citizens and government, and among citizens.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-D	RESILIENCE, ENGAGEMENT & PARTNERSHIPS PROGRAMME						
	TOTAL EXPENDITURE	63,455,993	85,260,100	83,866,500	85,383,100	1,516,600	1.8
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	59,003,396	85,157,500	83,613,900	85,383,100	1,769,200	2.1
	<i>RUNNING COSTS</i>	<i>59,003,396</i>	<i>85,157,500</i>	<i>83,613,900</i>	<i>85,383,100</i>	<i>1,769,200</i>	<i>2.1</i>
	Expenditure on Manpower	10,121,084	11,441,000	9,482,900	12,042,000	2,559,100	27.0
1500	Permanent Staff	10,109,867	11,428,000	9,482,900	12,032,000	2,549,100	26.9
1600	Temporary, Daily-Rated and Other Staff	11,217	13,000	–	10,000	10,000	n.a.
	Other Operating Expenditure	3,879,829	24,627,000	5,586,400	8,067,700	2,481,300	44.4
2100	Consumption of Products and Services	1,131,229	19,745,400	1,975,700	3,473,500	1,497,800	75.8
2200	Maintenance	–	–	–	1,000	1,000	n.a.
2400	International and Public Relations, Communications	2,743,733	4,876,400	3,605,500	4,588,000	982,500	27.3
2700	Asset Acquisition	4,867	5,200	5,200	5,200	–	–
	Grants, Transfers and Capital Injections	45,002,483	49,089,500	68,544,600	65,273,400	(3,271,200)	(4.8)
3100	Grants and Capital Injections to Statutory Boards	1,714,146	4,848,600	20,643,500	4,397,800	(16,245,700)	(78.7)
3400	Grants and Capital Injections to Others	43,288,337	44,240,900	47,901,100	60,875,600	12,974,500	27.1
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	4,452,597	102,600	252,600	–	(252,600)	(100.0)
5100	Government Development	332,200	–	–	–	–	n.a.
5200	Grants and Capital Injections to Organisations	4,120,397	102,600	252,600	–	(252,600)	(100.0)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	82	96	75	86
TOTAL	82	96	75	86

COMMUNITY RELATIONS AND ENGAGEMENT PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Community Relations and Engagement Division of MCCY. It seeks to promote racial and religious harmony and the development of networks among ethnic and religious organisations. The programme includes the administration of Muslim law.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-E	COMMUNITY RELATIONS AND ENGAGEMENT PROGRAMME						
	TOTAL EXPENDITURE	114,775,939	113,930,400	104,002,200	129,489,000	25,486,800	24.5
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	112,805,280	113,130,400	102,602,200	127,316,000	24,713,800	24.1
	<i>RUNNING COSTS</i>	<i>34,325,287</i>	<i>29,040,300</i>	<i>26,622,500</i>	<i>38,064,500</i>	<i>11,442,000</i>	<i>43.0</i>
	Expenditure on Manpower	11,750,715	12,589,400	11,396,000	14,747,900	3,351,900	29.4
1500	Permanent Staff	11,748,125	12,586,100	11,396,000	14,747,900	3,351,900	29.4
1600	Temporary, Daily-Rated and Other Staff	2,590	3,300	–	–	–	n.a.
	Other Operating Expenditure	20,100,630	14,672,200	13,127,900	15,372,000	2,244,100	17.1
2100	Consumption of Products and Services	6,614,471	9,346,300	7,071,500	14,104,000	7,032,500	99.4
2200	Maintenance	–	–	–	1,262,000	1,262,000	n.a.
2400	International and Public Relations, Communications	13,485,960	5,325,400	6,055,900	6,000	(6,049,900)	(99.9)
2700	Asset Acquisition	199	–	–	–	–	n.a.
2800	Miscellaneous	–	500	500	–	(500)	(100.0)
	Grants, Transfers and Capital Injections	2,473,941	1,778,700	2,098,600	7,944,600	5,846,000	278.6
3100	Grants and Capital Injections to Statutory Boards	200,000	–	300,000	–	(300,000)	(100.0)
3400	Grants and Capital Injections to Others	2,273,941	1,778,700	1,798,600	7,944,600	6,146,000	341.7
	<i>TRANSFERS</i>	<i>78,479,993</i>	<i>84,090,100</i>	<i>75,979,700</i>	<i>89,251,500</i>	<i>13,271,800</i>	<i>17.5</i>
3600	Transfers to Institutions and Organisations	78,479,993	84,090,100	75,979,700	89,251,500	13,271,800	17.5
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	1,970,659	800,000	1,400,000	2,173,000	773,000	55.2
5100	Government Development	1,970,659	800,000	1,400,000	2,173,000	773,000	55.2

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	88	93	86	95
TOTAL	88	93	86	95

INFORMATION TECHNOLOGY PROGRAMME

PROGRAMME DESCRIPTION

The Information Technology Division (ITD) of MCCY aims to utilise information technology to strengthen the Ministry's capabilities in building a caring, cohesive, and confident society. Using the latest technology, ITD seeks to enhance the security and usability of Information and Communications technology systems, so that the Ministry is able to carry out effective programmes to achieve its goals.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-F	INFORMATION TECHNOLOGY PROGRAMME						
	TOTAL EXPENDITURE	43,782,699	41,685,900	48,546,700	51,421,700	2,875,000	5.9
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	43,782,699	41,291,000	48,546,700	51,421,700	2,875,000	5.9
	<i>RUNNING COSTS</i>	<i>43,782,699</i>	<i>41,291,000</i>	<i>48,546,700</i>	<i>51,421,700</i>	<i>2,875,000</i>	<i>5.9</i>
	Expenditure on Manpower	61,904	110,700	122,800	137,900	15,100	12.3
1500	Permanent Staff	61,904	110,700	122,800	137,900	15,100	12.3
	Other Operating Expenditure	43,720,795	40,976,300	44,544,500	47,007,700	2,463,200	5.5
2100	Consumption of Products and Services	43,719,931	40,975,300	44,543,500	25,020,600	(19,522,900)	(43.8)
2200	Maintenance	–	–	–	21,987,100	21,987,100	n.a.
2700	Asset Acquisition	864	1,000	1,000	–	(1,000)	(100.0)
	Grants, Transfers and Capital Injections	–	204,000	3,879,400	4,276,100	396,700	10.2
3100	Grants and Capital Injections to Statutory Boards	–	204,000	3,879,400	4,276,100	396,700	10.2
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	–	394,900	–	–	–	n.a.
5200	Grants and Capital Injections to Organisations	–	394,900	–	–	–	n.a.

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	31	40	1	1
TOTAL	31	40	1	1

SPORTS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Sports Division of MCCY, which develops and oversees policies to promote participation in sports, develop sports excellence pathways, and build the sports ecosystem. The Division provides policy direction and support to Sport Singapore, and aims to enable people of all abilities to participate in and live better through sport, bond communities, and engender national pride.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-I	SPORTS PROGRAMME						
	TOTAL EXPENDITURE	40,251,021	47,194,800	46,172,000	45,382,200	(789,800)	(1.7)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	40,251,021	44,165,400	44,932,000	45,382,200	450,200	1.0
	<i>RUNNING COSTS</i>	<i>40,251,021</i>	<i>44,165,400</i>	<i>44,932,000</i>	<i>45,382,200</i>	<i>450,200</i>	<i>1.0</i>
	Expenditure on Manpower	3,592,994	3,917,700	3,752,200	4,651,600	899,400	24.0
1500	Permanent Staff	3,592,994	3,917,700	3,752,200	4,651,600	899,400	24.0
	Other Operating Expenditure	973,901	2,879,600	2,600,100	40,730,600	38,130,500	n.a.
2100	Consumption of Products and Services	937,835	2,849,500	2,569,900	40,730,100	38,160,200	n.a.
2400	International and Public Relations, Communications	36,066	29,600	29,600	500	(29,100)	(98.3)
2700	Asset Acquisition	—	—	100	—	(100)	(100.0)
2800	Miscellaneous	—	500	500	—	(500)	(100.0)
	Grants, Transfers and Capital Injections	35,684,126	37,368,100	38,579,700	—	(38,579,700)	(100.0)
3200	Grants and Capital Injections to Educational Institutions	35,684,126	37,368,100	38,579,700	—	(38,579,700)	(100.0)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	—	3,029,400	1,240,000	—	(1,240,000)	(100.0)
5200	Grants and Capital Injections to Organisations	—	3,029,400	1,240,000	—	(1,240,000)	(100.0)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	21	26	22	25
TOTAL	21	26	22	25

YOUTH PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Youth Division of MCCY. In building young citizens who are well-prepared for the future and committed to Singapore, the division coordinates relevant policy efforts and drives engagement with youths at the whole-of-government level. The division provides policy direction and support to the National Youth Council and *SCAPE Co. Ltd., and collaborates with various government agencies, youth sector organisations, and the people, public, and private sectors to support the well-being, needs, and aspirations of our youths, as well as provide opportunities for them to contribute to society.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-J	YOUTH PROGRAMME						
	TOTAL EXPENDITURE	16,132,040	17,635,700	20,274,100	35,201,200	14,927,100	73.6
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	12,580,150	12,600,900	15,095,900	15,824,100	728,200	4.8
	<i>RUNNING COSTS</i>	<i>12,580,150</i>	<i>12,600,900</i>	<i>15,095,900</i>	<i>15,824,100</i>	<i>728,200</i>	<i>4.8</i>
	Expenditure on Manpower	2,295,750	2,179,000	2,221,400	2,762,600	541,200	24.4
1500	Permanent Staff	2,295,750	2,179,000	2,217,800	2,762,600	544,800	24.6
1600	Temporary, Daily-Rated and Other Staff	–	–	3,600	–	(3,600)	(100.0)
	Other Operating Expenditure	302,471	552,500	523,600	746,100	222,500	42.5
2100	Consumption of Products and Services	38,041	267,500	216,900	296,100	79,200	36.5
2400	International and Public Relations, Communications	264,429	285,000	306,700	450,000	143,300	46.7
	Grants, Transfers and Capital Injections	9,981,929	9,869,400	12,350,900	12,315,400	(35,500)	(0.3)
3400	Grants and Capital Injections to Others	9,981,929	9,869,400	12,350,900	12,315,400	(35,500)	(0.3)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	3,551,890	5,034,800	5,178,200	19,377,100	14,198,900	274.2
5100	Government Development	2,564,890	3,569,800	3,701,500	18,902,000	15,200,500	410.7
5200	Grants and Capital Injections to Organisations	987,000	1,465,000	1,476,700	475,100	(1,001,600)	(67.8)

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	13	13	13	13
TOTAL	13	13	13	13

MAJLIS UGAMA ISLAM SINGAPURA PROGRAMME

PROGRAMME DESCRIPTION

The main role of the Majlis Ugama Islam Singapura (Muis) is to advise the Singapore Government on all matters pertaining to Islamic affairs in Singapore and to manage all aspects of religious life of the Singapore Muslim Community through its various community-centric programmes and services. It champions forward-looking discourse in Islam that helps shape the community's identity and values, drives positive change for the community through engagements and partnerships, as well as promotes initiatives that enhance the social cohesion among different faith groups, and contribute to the well-being of the nation.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-P	MAJLIS UGAMA ISLAM SINGAPURA PROGRAMME						
	TOTAL EXPENDITURE	28,743,635	31,915,700	34,497,100	41,247,400	6,750,300	19.6
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	28,319,535	31,165,700	34,197,100	38,704,200	4,507,100	13.2
	<i>RUNNING COSTS</i>	<i>28,319,535</i>	<i>31,165,700</i>	<i>34,197,100</i>	<i>38,704,200</i>	<i>4,507,100</i>	<i>13.2</i>
	Grants, Transfers and Capital Injections	28,319,535	31,165,700	34,197,100	38,704,200	4,507,100	13.2
3100	Grants and Capital Injections to Statutory Boards	28,319,535	31,165,700	34,197,100	38,704,200	4,507,100	13.2
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	424,100	750,000	300,000	2,543,200	2,243,200	747.7
5200	Grants and Capital Injections to Organisations	424,100	750,000	300,000	2,543,200	2,243,200	747.7

NATIONAL ARTS COUNCIL PROGRAMME

PROGRAMME DESCRIPTION

The National Arts Council (NAC) champions the creation and appreciation of the arts as an integral part of the lives of all people in Singapore, to inspire society, spark creativity, and connect Singapore to the world. Through diverse policies, partnerships, and programmes, NAC promotes the arts for expression, innovation, learning, reflection, and community-building. These efforts include the development of arts excellence as an expression of our national identity, contributing to Singapore's vision to become a distinctive global city for the arts. NAC also provides support to build diverse capabilities of the sector, and to strengthen and professionalise a sustainable arts ecosystem.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-Q	NATIONAL ARTS COUNCIL PROGRAMME						
	TOTAL EXPENDITURE	147,615,359	159,011,400	171,453,700	176,693,200	5,239,500	3.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	144,993,300	152,935,900	164,478,900	164,428,100	(50,800)	0.0
	<i>RUNNING COSTS</i>	<i>144,993,300</i>	<i>152,935,900</i>	<i>164,478,900</i>	<i>164,428,100</i>	<i>(50,800)</i>	<i>0.0</i>
	Grants, Transfers and Capital Injections	144,993,300	152,935,900	164,478,900	164,428,100	(50,800)	0.0
3100	Grants and Capital Injections to Statutory Boards	144,993,300	152,935,900	164,478,900	164,428,100	(50,800)	0.0
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	2,622,059	6,075,500	6,974,800	12,265,100	5,290,300	75.8
5200	Grants and Capital Injections to Organisations	2,622,059	6,075,500	6,974,800	12,265,100	5,290,300	75.8

NATIONAL HERITAGE BOARD PROGRAMME

PROGRAMME DESCRIPTION

The National Heritage Board (NHB) is the custodian of Singapore's heritage. It is responsible for telling the Singapore story, sharing the Singaporean experience, and inspiring our Singapore spirit. NHB preserves and celebrates the shared heritage of our diverse communities for the purpose of education, nation-building, and cultural understanding. It manages the national museums and heritage institutions, and sets policies relating to heritage sites, monuments, and the National Collection. Through the National Collection, NHB curates heritage programmes and presents exhibitions that connect past, present, and future generations of Singaporeans.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-R	NATIONAL HERITAGE BOARD PROGRAMME						
	TOTAL EXPENDITURE	176,968,288	231,166,500	225,661,700	287,218,500	61,556,800	27.3
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	159,164,600	191,862,200	187,999,000	200,529,900	12,530,900	6.7
	<i>RUNNING COSTS</i>	<i>159,164,600</i>	<i>191,862,200</i>	<i>187,999,000</i>	<i>200,529,900</i>	<i>12,530,900</i>	<i>6.7</i>
	Grants, Transfers and Capital Injections	159,164,600	191,862,200	187,999,000	200,529,900	12,530,900	6.7
3100	Grants and Capital Injections to Statutory Boards	159,164,600	191,862,200	187,999,000	200,529,900	12,530,900	6.7
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	17,803,688	39,304,300	37,662,700	86,688,600	49,025,900	130.2
5200	Grants and Capital Injections to Organisations	17,803,688	39,304,300	37,662,700	86,688,600	49,025,900	130.2

PEOPLE'S ASSOCIATION PROGRAMME

PROGRAMME DESCRIPTION

The People's Association (PA) seeks to:

- (a) promote racial harmony and foster social cohesion to build and to bridge communities;
- (b) support grassroots organisations in reaching out to the community, deepening resident engagement to spark and nurture community participation;
- (c) strengthen links with networks beyond grassroots organisations, support and enable greater community ownership;
- (d) communicate government policies and schemes to residents and provide last mile delivery of government services;
- (e) construct and operate community clubs and other PA facilities for community development;
- (f) train and develop community leaders and volunteers; and
- (g) build community emergency response capability.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-S	PEOPLE'S ASSOCIATION PROGRAMME						
	TOTAL EXPENDITURE	731,075,200	758,013,600	784,127,300	771,461,300	(12,666,000)	(1.6)
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	603,821,200	634,218,700	664,557,700	662,964,300	(1,593,400)	(0.2)
	<i>RUNNING COSTS</i>	<i>603,821,200</i>	<i>634,218,700</i>	<i>664,557,700</i>	<i>662,964,300</i>	<i>(1,593,400)</i>	<i>(0.2)</i>
	Grants, Transfers and Capital Injections	603,821,200	634,218,700	664,557,700	662,964,300	(1,593,400)	(0.2)
3100	Grants and Capital Injections to Statutory Boards	603,821,200	634,218,700	664,557,700	662,964,300	(1,593,400)	(0.2)
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	127,254,000	123,794,900	119,569,600	108,497,000	(11,072,600)	(9.3)
5200	Grants and Capital Injections to Organisations	127,254,000	123,794,900	119,569,600	108,497,000	(11,072,600)	(9.3)

SPORT SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

Sport Singapore (SportSG) seeks to inspire the Singapore Spirit and transform Singapore through sport. SportSG serves the community by working with a broad network of public, private and people sector partners to develop access, opportunities, and capabilities for people of all abilities to live better through sport. SportSG also supports the Singapore Sports School and High Performance Sport Institute to develop young sporting talents and nurture Team Singapore athletes whose journeys and achievements rally Singaporeans and inspire national pride.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-T	SPORT SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	798,798,879	795,854,500	758,759,500	972,218,200	213,458,700	28.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	527,947,181	513,362,900	495,081,200	570,126,100	75,044,900	15.2
	<i>RUNNING COSTS</i>	<i>517,667,453</i>	<i>504,462,900</i>	<i>486,181,200</i>	<i>561,226,100</i>	<i>75,044,900</i>	<i>15.4</i>
	Grants, Transfers and Capital Injections	517,667,453	504,462,900	486,181,200	561,226,100	75,044,900	15.4
3100	Grants and Capital Injections to Statutory Boards	517,667,453	504,462,900	486,181,200	561,226,100	75,044,900	15.4
	<i>TRANSFERS</i>	<i>10,279,728</i>	<i>8,900,000</i>	<i>8,900,000</i>	<i>8,900,000</i>	–	–
3600	Transfers to Institutions and Organisations	10,279,728	8,900,000	8,900,000	8,900,000	–	–
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	270,851,698	282,491,600	263,678,300	402,092,100	138,413,800	52.5
5200	Grants and Capital Injections to Organisations	270,851,698	282,491,600	263,678,300	402,092,100	138,413,800	52.5

NATIONAL YOUTH COUNCIL PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the National Youth Council (NYC). The NYC is the national co-ordinating youth agency in Singapore and the focal point of international youth affairs. It oversees the Outward Bound Singapore and Youth Corps Singapore, which seek to develop youths who are future-ready and committed to Singapore.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026	Change Over Revised FY2025	
		\$	\$	\$	\$	\$	%
X-U	NATIONAL YOUTH COUNCIL PROGRAMME						
	TOTAL EXPENDITURE	131,075,164	132,235,300	118,780,200	143,849,600	25,069,400	21.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	93,516,116	125,793,300	115,893,100	136,417,300	20,524,200	17.7
	<i>RUNNING COSTS</i>	<i>93,259,666</i>	<i>125,542,800</i>	<i>115,584,100</i>	<i>136,069,800</i>	<i>20,485,700</i>	<i>17.7</i>
	Expenditure on Manpower	48,190,788	49,938,600	53,319,700	62,250,400	8,930,700	16.7
1500	Permanent Staff	47,631,826	49,112,800	52,557,000	61,500,500	8,943,500	17.0
1600	Temporary, Daily-Rated and Other Staff	558,961	825,800	762,700	749,900	(12,800)	(1.7)
	Other Operating Expenditure	37,957,244	69,085,300	52,583,700	65,514,200	12,930,500	24.6
2100	Consumption of Products and Services	30,975,830	59,332,700	45,101,700	36,068,000	(9,033,700)	(20.0)
2200	Maintenance	—	—	—	20,601,800	20,601,800	n.a.
2300	Staff Development and Well-Being	—	—	—	2,571,100	2,571,100	n.a.
2300A	Manpower Development	1,674,729	2,626,800	1,989,100	—	(1,989,100)	(100.0)
2400	International and Public Relations, Communications	4,807,250	4,610,300	4,608,100	5,432,100	824,000	17.9
2700	Asset Acquisition	336,712	2,460,500	766,200	717,500	(48,700)	(6.4)
2800	Miscellaneous	162,723	55,000	118,600	123,700	5,100	4.3
	Grants, Transfers and Capital Injections	7,111,634	6,518,900	9,680,700	8,305,200	(1,375,500)	(14.2)
3400	Grants and Capital Injections to Others	7,111,634	6,518,900	9,680,700	8,305,200	(1,375,500)	(14.2)
	<i>TRANSFERS</i>	<i>256,451</i>	<i>250,500</i>	<i>309,000</i>	<i>347,500</i>	<i>38,500</i>	<i>12.5</i>
3500	Social Transfers to Individuals	11,308	—	58,000	96,000	38,000	65.5
3600	Transfers to Institutions and Organisations	2,950	3,500	3,500	3,500	—	—
3800	International Organisations and Overseas Development Assistance	242,193	247,000	247,500	248,000	500	0.2
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	37,559,048	6,442,000	2,887,100	7,432,300	4,545,200	157.4
5100	Government Development	37,559,048	6,442,000	2,887,100	7,432,300	4,545,200	157.4

Manpower

Category/Personnel	Actual FY2024	Estimated FY2025	Revised FY2025	Estimated FY2026
Permanent Staff	372	441	392	394
TOTAL	372	441	392	394